

THE ARMY BUDGET

FY 04/05 President's Budget

People_



Readiness_



Transformation_



**Assistant Secretary of the Army
Financial Management and Comptroller**

February 2003

The Army Budget

Preface

The purpose of the Army Green Book is to provide the Army leadership, Office of the Secretary of Defense, and members of Congress and their staffs a reference for the Army's FY04/05 Biennial Budget Request (President's Budget) as submitted to Congress on February 3, 2003. It is not intended as a substitute for the official budget submission.

The following clarification of information is the Green Book is provided:

- This information represents the Army's request to Congress for the budget years.
- All dollar figures represent Total Obligation Authority (TOA) in current dollars unless stated otherwise on individual charts.
- Number totals on some charts may not add due to rounding.
- Questions concerning the source or interpretation of the information in this booklet may be directed to the Budget Formulation Division, Army Budget Office (SAFM-BUC-F), at Commercial (703) 692-5766 or DSN 222-5766.

The Army Budget Green Book is prepared by the Army Budget Office, Office of the Assistant Secretary of the Army, Financial Management & Comptroller, Headquarters, Department of the Army, Washington, D.C. 20310-0109, commercial telephone number 703-692-5766, DSN 222-5766.

The FM World Wide Web home page is located at the following address:

<http://www.asafm.army.mil>

This Document will be under Army Budget/Budget Materials

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FY 2004...

The FY 04 budget supports the elements of The Army Vision – People, Readiness, and Transformation.

People. The Army is committed to ensuring it recruits and retains the soldiers necessary to keep us the best army in the world. This is ever so evident as we continue to mobilize soldiers in support of the Global War on Terrorism. The FY04 budget mans the force – end strength of 480,000 Active Component, 350,000 Army National Guard, and 205,000 Army Reserve soldiers. It funds an average pay raise of 4.1 percent and allows for targeted raises by grade and years of service. Most service members receive a 3.7 percent raise.

Readiness. The FY04 budget request funds our most critical readiness requirements and maintains our current facility enhancements at an acceptable level. FY04 funding improves on FY03 levels and maintains a stable training base to develop quality leaders and soldiers. The budget supports our OPTEMPO program as well as supporting The Army's Strategic Mobility Program, key to improving The Army's deployability.

Transformation. The budget supports the continuation of The Army's Transformation efforts. Funding an affordable, fully integrated modernization and recapitalization program is essential to provide decisive and comprehensive full-spectrum land component capabilities supporting the National Military Strategy. The FY04 budget includes funding for continued development of the Comanche and the Stryker (formerly called Interim Armored Vehicle (IAV), the recapitalization and upgrade of the UH-60 Black Hawk helicopter, and the Global Combat Support System – Army (GCSS-A).

The Army Budget

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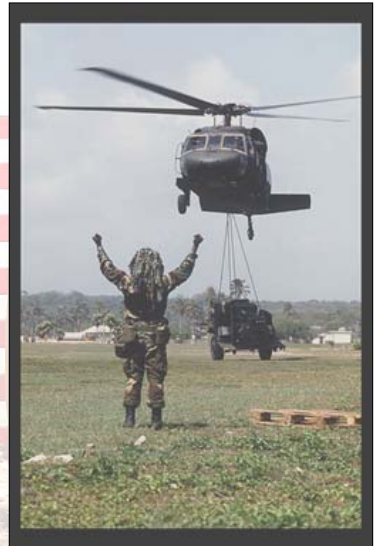
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The Army:

-- is a strategic instrument of national policy that has served our country well in peace and war for over two centuries.

The Army:

-- is People.



The Army (continued)

The Army:

--strategic dominance across the entire spectrum of operations.

Responsive...

Wherever Soldiers serve – we are part of the Nation's solution to its tremendous world leadership responsibilities.



Deployable...

Able to put combat forces anywhere in the world within 96 hours after liftoff in brigade combat teams.



Agile...

With the operational agility to move forces from stability and support operations to warfighting and back again.



The Army (Continued)

Versatile...

Forces that will, with minimal adjustment and in minimal time, generate formations that can dominate at any point on the spectrum of operations.



Lethal...

Retaining today's light force deployability while providing the lethality and mobility for decisive outcomes that our heavy forces currently enjoy.



Survivable...

With technology that provides maximum protection to our forces at the individual soldier level, whether that soldier is dismounted or mounted.



Sustainable...

Investing in a systems approach to the weapons and equipment we design, and revolutionize the manner in which we transport and sustain our people and materiel.

The Army (Continued)

The Army –

--while aspiring to be the most esteemed institution in the Nation, we will remain the most respected Army in the world and the most feared ground force to those who would threaten the interests of the United States.



The Army –

will remain a values-based institution where loyalty, duty, respect, selfless service, honor, integrity, and personal courage are the cornerstones of all that we do today and all of our future successes.

The FY 04 Budget provides for:

- Continuation of Transformation Momentum
- Active Army End Strength of 480K
- Army National Guard End Strength of 350K
- Army Reserve End Strength of 205K
- Targeted Pay Raise of 4.1% for Military
- Pay Raise of 2% for Civilians
- OPTEMPO Ground and the Flying Hour Program
- Kosovo and Bosnia Operations
- Quality of Life Improvements
- Revitalization and Privatization of Family Housing
- Continuation of Chemical Stockpile Disposal



Strategic Force

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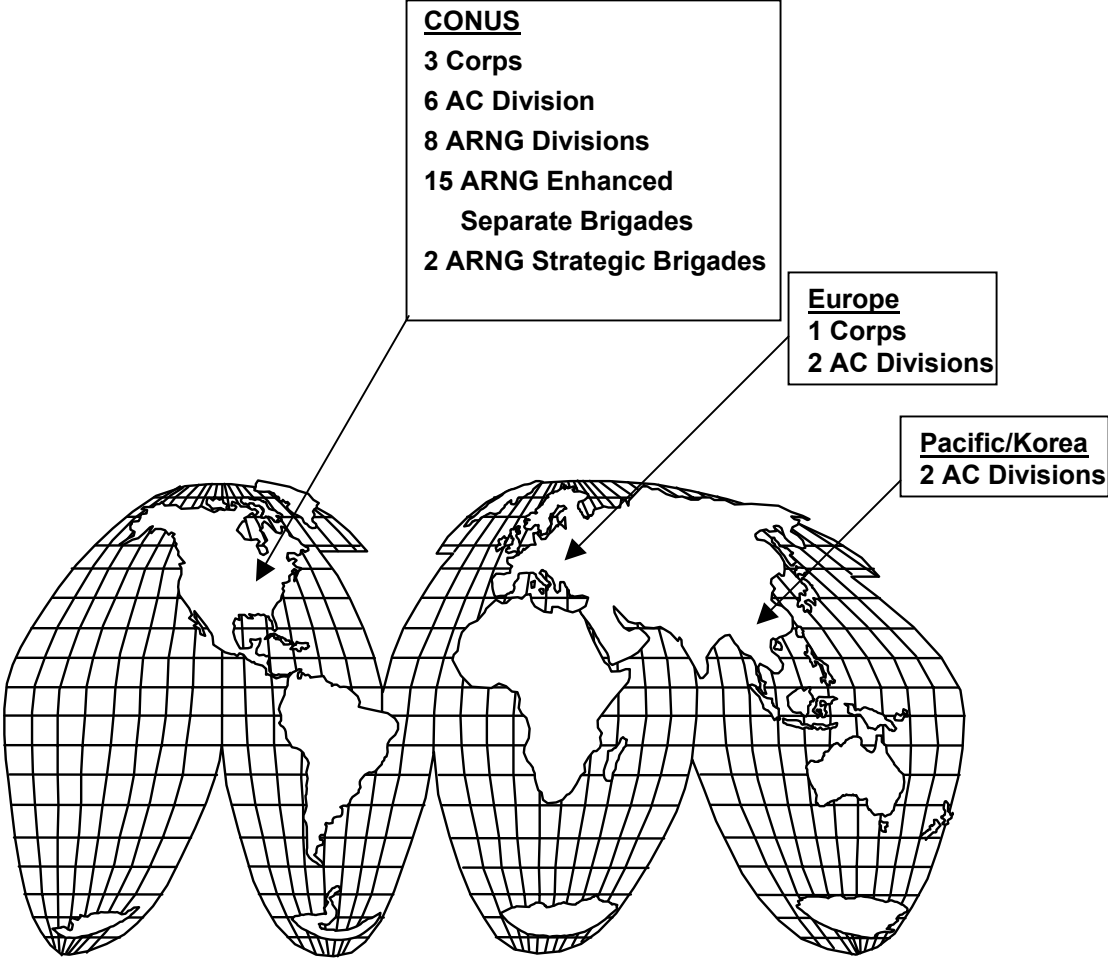
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Combat Force Structure

18 Division Stationing in FY 04



4 CORPS - 18 DIVISIONS

America's Active Army has changed!!!



From a *Forward-Deployed Army*...

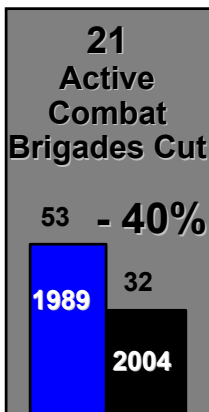
Combat Force Structure(Continued)

To a *Power Projection Army* based in the U.S.
... and ready to deploy anywhere needed!

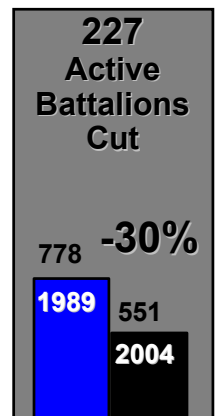
From 18 Active Army Combat Divisions in 1989:

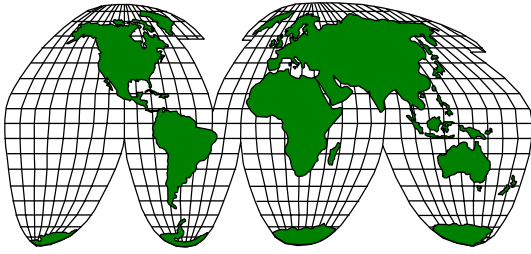
1st ID (M)	7th ID (L)	82d ABN
2nd ID (M)	8th ID (M)	101st ABN (AA)
3rd ID (M)	9th ID (Mtr)	1st AD
4th ID (M)	10th MTN (L)	2nd AD
5th ID (M)	24th ID (M)	3rd AD
6th ID (L)	25th ID (L)	1st CAV

To the Current 10 Active Army Combat Divisions:



1st ID (M)	25th ID (L)
2nd ID (M)	82d ABN
3rd ID (M)	101st ABN (AA)
4th ID (M)	1st AD
10th MTN (L)	1st CAV





The Army Power Projection Capability

A force with a full range of capabilities, able to deploy rapidly by land, air or sea.

Modernized Army installations that enhance mobilization and deployment.

State-of-the-art, integrated information management to plan and monitor power projection.

Globally pre-positioned equipment and responsive war reserve support.

Army power projection objectives:

- Provide a tailorable Corps of up to five Divisions with forcible entry capability.
- Lead Brigade on the ground by C+4.
- Lead Division on the ground by C+12.
- Two armored/mechanized Divisions from CONUS by C+30.
- A Corps and COSCOM by C+75.
- Sufficient supplies (pre-positioned afloat) properly sequenced to arrive and sustain the force until establishment of lines of communication.

While these standards are true and are recognized as the Army's foundation for Power Projection, the new Army Vision introduces more ambitious Power Projection goals:

- One Brigade on the ground by 96 hours after wheels up
- One Division on the ground by 120 hours
- Five Divisions on the ground in 30 days

Summary of Combat Force Structure Changes

UNITS	FY03*	DELTA	FY04
AC CORPS			
4	4	0	4
AC DIVISIONS			
Divisions***	10	0	10
4 Mech/2 Armor	6	0	6
2 Lt/1 Abn/1 AA	4	0	4
ACR**	2	0	2
1 Armor	1	0	1
1 Lt	1	0	1
ARNG DIVISIONS**			
Divisions	8	0	8
1 Mech/3Armor	4	0	4
3 Medium Infantry	3	0	3
1 Light Infantry	1	0	1
Separate Bdes	2	0	2
1 Infantry	1	0	1
1 Scout Group	1	0	1
Enhanced Bdes	15	0	15
4 Mech/3 Ar/1 ACR	8	0	8
7 Infantry	7	0	7

* Reflects status at year end

** Does not include 11th ACR
and 3rd Infantry Regt.

*** Includes Stryker Brigade Combat
Teams



Soldiers on Point for the Nation

FY04	
CORPS	
I CORPS	
III CORPS	
V CORPS	
XVIII ABN CORPS	
AC DIVISIONS	
1ST CAV	
1ST ID(M)	
1ST AD	
2ND ID(M)	
3RD ID(M)	
4TH ID(M)	
10TH MTN (L)	
25TH ID(L)	
82ND ABN	
101ST ABN (AA)	
RC DIVISIONS (ARNG)	
28 ID(M)	29 ID(L)
34 ID	35 ID
38 ID	40 ID (M)
42 ID (M)	49 AD



Military Personnel (Strength in 000s)

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
Active Component*	487	480	480	480
Officer	(79)	(79)	(79)	(79)
Enlisted	(404)	(397)	(397)	(398)
Cadet	(4)	(4)	(4)	(4)
Reserve Component				
Selected Reserve*	555	555	555	555
USAR	(205)	(205)	(205)	(205)
ARNG	(350)	(350)	(350)	(350)
IRR-USAR	145	144	150	151
Inactive National Guard	4	4	4	4

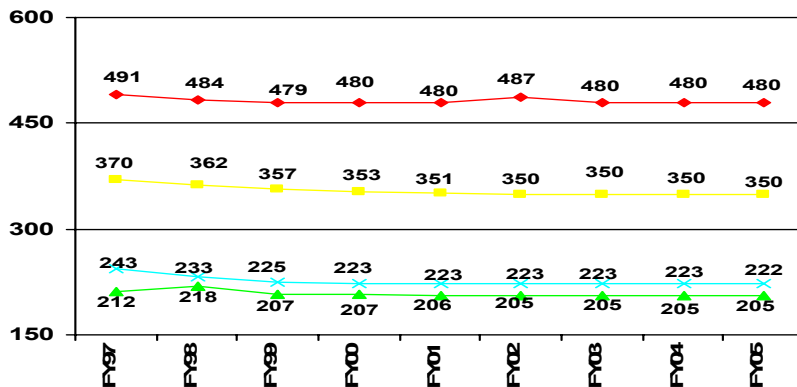
*May not add due to rounding

The Total Army consists of the following Components:

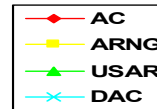
- **Active Component** *Forms the nucleus of the initial forces for combat*
- **Reserve Component** *Reinforces/augments active forces, individual replacements*
- **Civilian Component** *Provides critical support and sustainment*

Personnel End Strength FY97-FY05

(000s)



<u>DELTA FY97-FY05</u>	
AC	-6%
ARNG	-7%
USAR	-3%
DA CIV	-8%



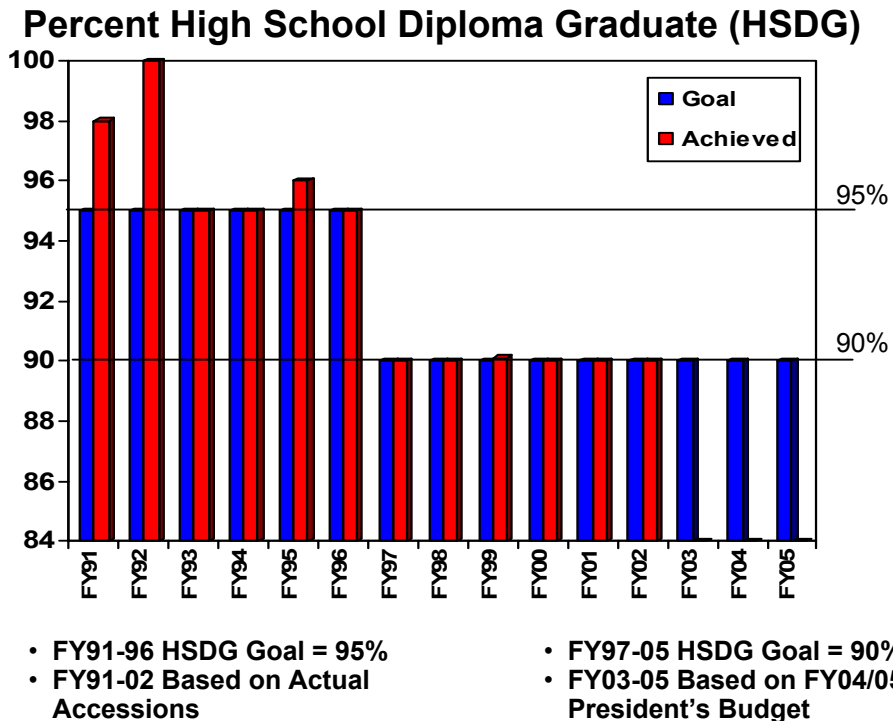
“We will continue to attract, train, motivate and retain the most competent and dedicated people in the Nation...”

**-- General Eric K. Shinseki
Chief of Staff, U.S. Army**

Training & Recruiting

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
Accession Mission	79,600	73,800	72,300	77,500
Number of Students:				
Recruit Training	86,970	84,444	79,367	78,516
One Station Unit Training	41,149	42,061	44,636	46,889
Specialized Skill	253,232	247,725	253,417	255,587
Officer Acquisition*	2,858	2,932	2,897	2,897

*Includes USMA Prep School and OCS



...Our success depends on the whole team - our soldiers, civilians, veterans...



General Eric K. Shinseki
Chief of Staff, U.S. Army

Civilian Component End Strength (000s)

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
OMA	125	123	122	121
OMAR	11	11	11	12
OMNG	24	26	27	27
RDTE	17	17	18	17
MCA	6	6	6	6
Family Housing	1	1	1	1
DWCF	<u>21</u>	<u>21</u>	<u>20</u>	<u>21</u>
Total Direct Hire	205	205	205	205
OMA	17	17	17	16
Other	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
Total Indirect Hire	18	18	18	17
*Total Civilians	223	223	223	222

*May not add due to rounding

America's Community Based Army...



Reserve Component

The roles of Army Reserve and National Guard are changing to leverage their core competencies.

- ↓ Reshaping to meet Army requirements
- ↓ Essential for Army's short-notice operations
- ↓ Fully integrated into the Army's war plans
- ↓ Relevant in Army's day-to-day missions

At the same time, the Army Reserve downsized 36% and the National Guard 23% from FY89 to FY04

1989 Army Reserve

29 Command & Control
HQ/Training Divisions
319K End Strength

1989 National Guard

10 Divisions/23 Bde Equivalents
457K End Strength

2004 Army Reserve

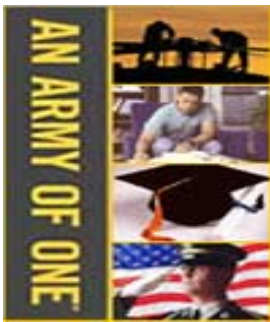
11 CONUS Regional Support Cmds
2 OCONUS Regional Support Cmds
7 Training Divisions (IT)
5 Training Support Div (TSD)
205K End Strength

2004 National Guard

8 Divisions, 15 Enhanced Brigades
2 Separate Brigades
350K End Strength

Increased Army Reserve and National Guard readiness requirements are receiving more active Army training support.

Army Reserve and National Guard soldiers are an integral part of The Army... demonstrating their commitment and capabilities every day at home and abroad.

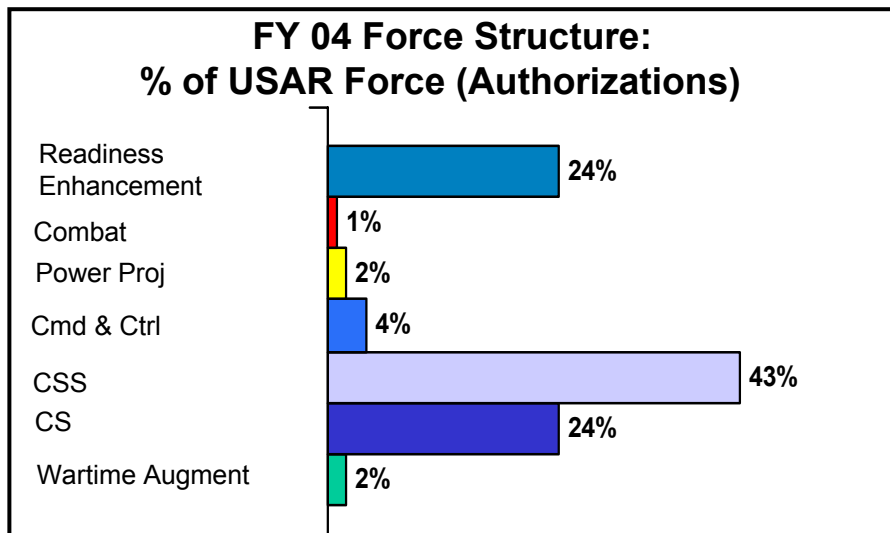


United States Army Reserve (USAR)

Reserve Component (Continued)

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
MANNING--ES				
SELRES	206,682	205,000	205,000	205,000
Paid Drill Strength	188,056	182,930	182,630	182,328
Full-Time Support				
AGR	13,406	14,070	14,370	14,672
Mil Techs	7,073	7,594	7,594	8,094
DA Civilians	1,248	1,239	1,239	1,225
Active Component	260*	260	260	260
IMA	5,220	8,000	8,000	8,000
IRR	138,646	138,391	134,240	131,555
TRAINING				
School & Special Training(\$M)	202	229	269	254
Units/Cells (Trained)	1,899	2,078	2,275	2,198
Soldier Training Events	187,905	210,053	243,261	217,048
SUSTAINING (\$M)				
Depot Maintenance	60	48	63	81
Depot Backlog	17	31	23	15
FACILITIES (\$M)				
Funded Maint & Repair	150	179	182	144
Leases	16	20	27	29

*Reduction in Title XI support

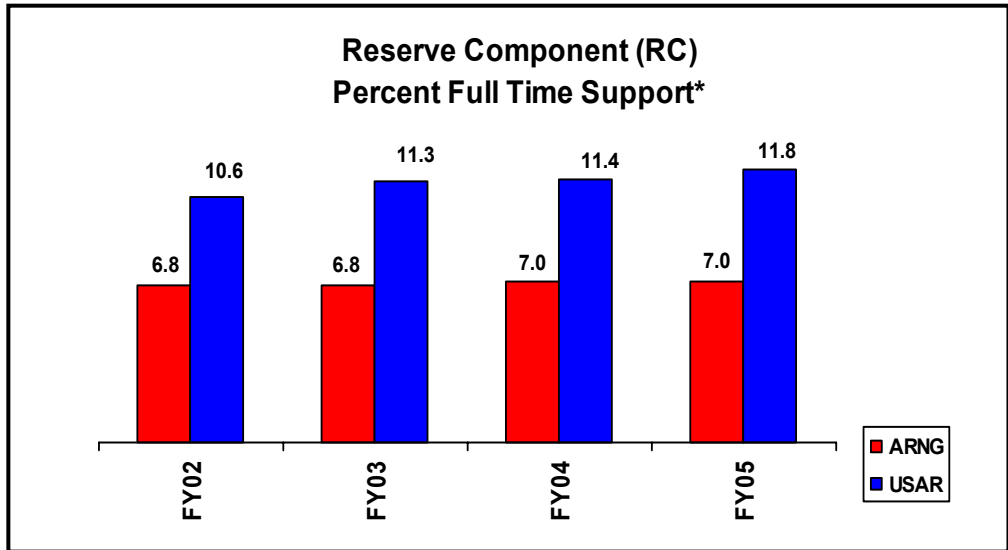
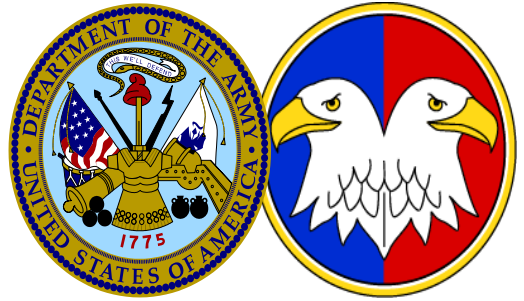




Army National Guard (ARNG)

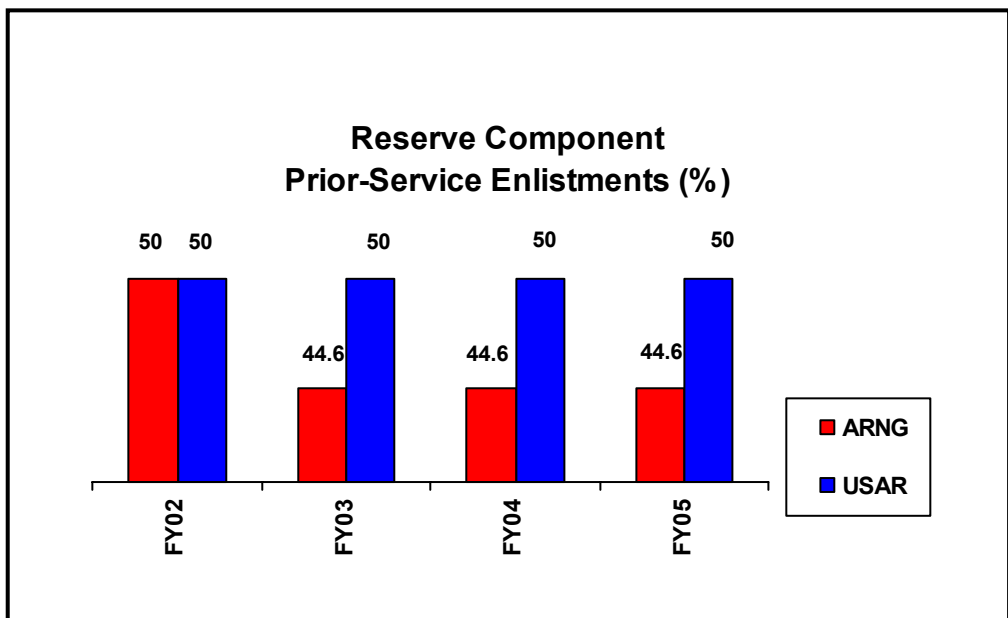
Reserve Component (Cont'd)

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
COMBAT FORCE STRUCTURE				
Divisions (18 Divisional Brigades)	8	8	8	8
Separate Brigades	2	2	2	2
Enhanced Brigades	15	15	15	15
MANNING --ES				
Military ES	350,000	350,000	350,000	350,000
Paid Drill Strength	327,739	325,338	324,614	323,890
Full Time Support				
AGR	23,339	24,562	25,386	26,110
Mil Techs	23,352	25,702	26,189	26,676
DA Civilians	512	493	493	493
Active Component	188	184	179	179
Inactive National Guard	3,363	3,363	3,363	3,363
TRAINING				
Schools (\$M)	188	230	225	221
School House Spt (\$M)	13	16	21	26
Special Training (\$M)	314	142	199	227
JRTC Rotations (Bde level)	1	1	1	1
NTC Rotations (Bde level)	1	1	1	1
BCTP(DIV)/BCBST(BDE) Rotations	26	24	26	24
EQUIPPING (\$M)				
NG & Reserve Equip	218	30	0	0
Receipt of Key Equip (Qty)				
BFVS	1,218	1,231	1,313	1,313
ABRAMS TANKS	2,463	2,263	2,424	2,424
UH-60	575	650	650	650
SUSTAINING (\$M)				
Depot Maintenance	186	177	194	260
FACILITIES (\$M)				
MILCON (MCNG)	401	221	168	266
Real Property O&M	257	365	380	308



* Full Time Support consist of : AGR, MILTECH, DAC & AC

Reserve Component (Continued)



Resource Overview

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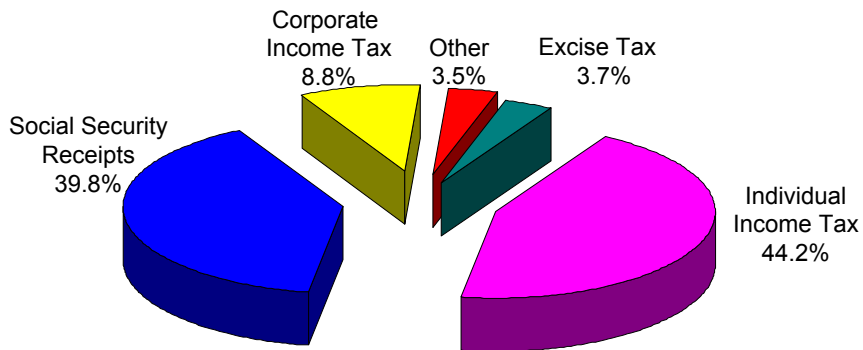
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FY04 Federal Government Dollar Estimate...

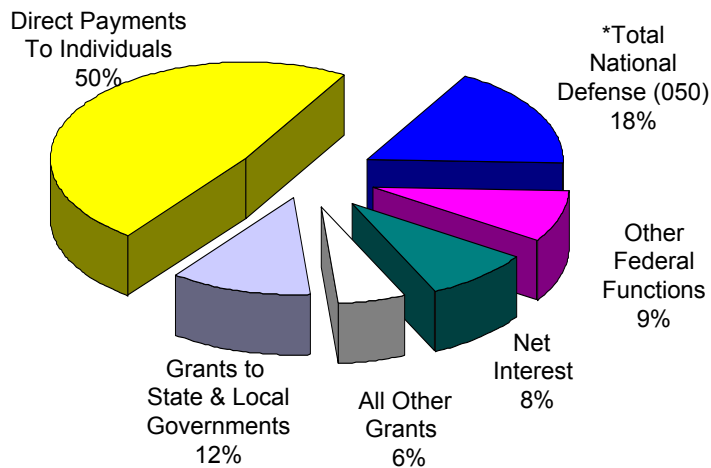


Budget Overview

Where It Comes From...



Where It Goes...



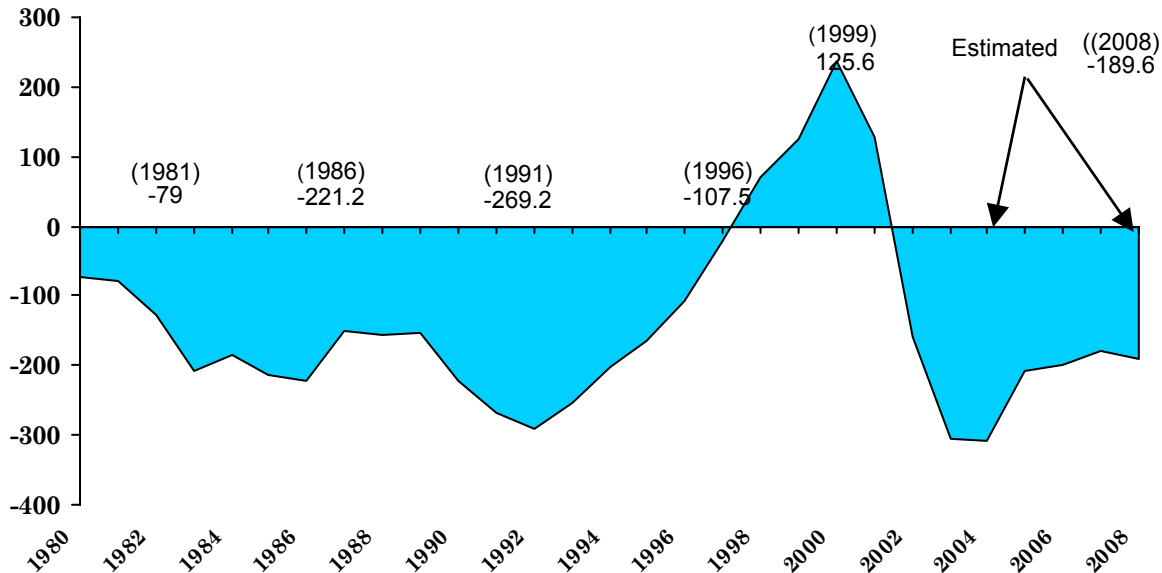
(Undistributed Receipts: -2%)

*Total National Defense includes Atomic Defense Activities (053) and Defense Related Activities (054)

Budget Overview (Continued)

The Federal Deficit (FY80-97/FY04-08) / Surplus (FY98-01)

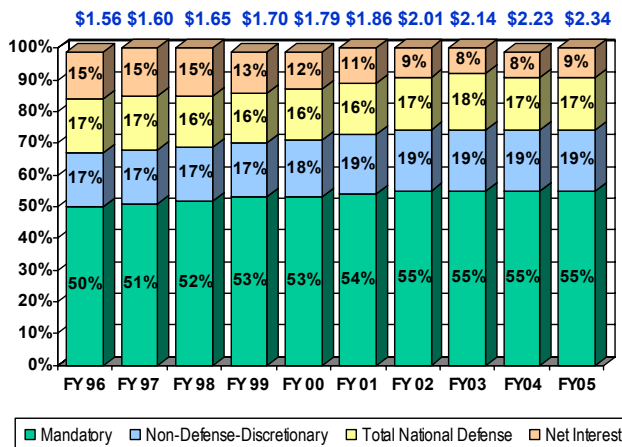
Source: OMB - FY04/05 President's Budget



Federal Budget FY 96 to 05

Percentage of Outlays by Category versus Total Budget

(\$ Trillion)



Notes:

1. Numbers may not add due to rounding.
2. Mandatory includes: Social Security, Deposit Insurance, Means Tested Entitlements.
3. Non-Defense includes: Internal and Domestic programs.
4. Total National Defense includes Atomic Energy Defense Activities and Defense Related Activities.

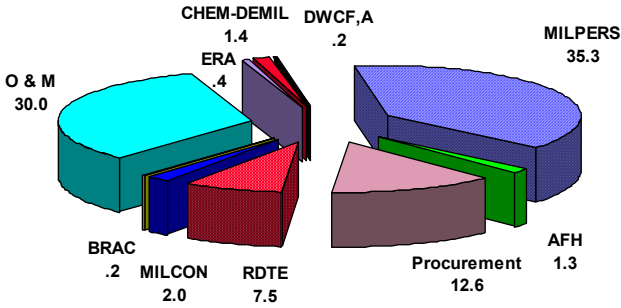
FUNDING PROFILE

The Army's budget request for Fiscal Year 2004 continues to support The Army Vision – People, Readiness, and Transformation – and our efforts to quickly change into a more responsive, deployable, agile, versatile, lethal, survivable, and sustainable force. This budget allows The Army to be a strategically responsive and dominant force across a full spectrum of operations. We will continue to be an essential part of the joint force key to fighting and winning the global war on terrorism.

Current \$B

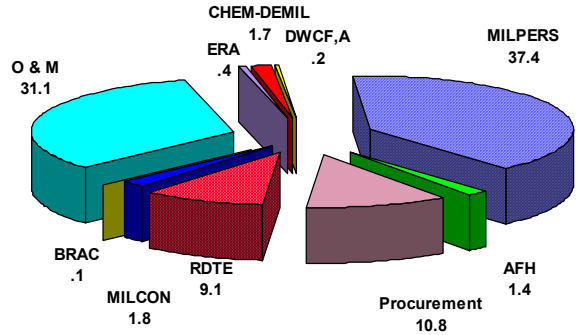
**FY03 TOA
Funding Profile**

\$90.9



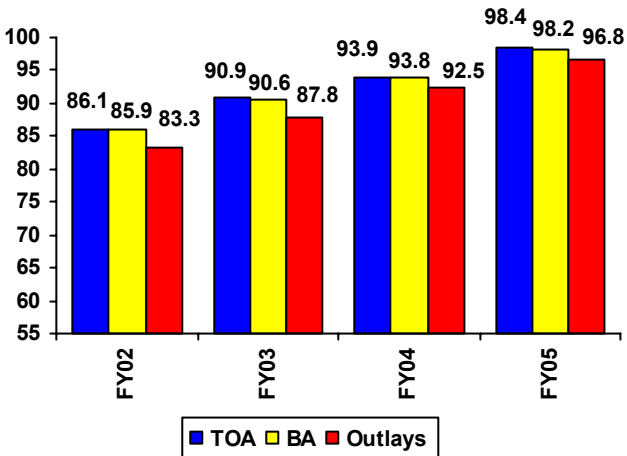
**FY04 TOA
Funding Profile**

\$93.9

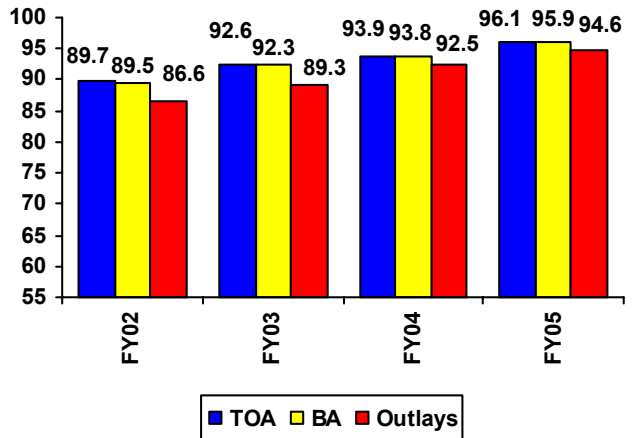


Funding Profile

**Comparison of Army TOA,
BA, and Outlays (Current \$)**



**Comparison of Army TOA,
BA, and Outlays (Constant \$)**



Army Budget Pay & Inflation Rates (%)

CATEGORY

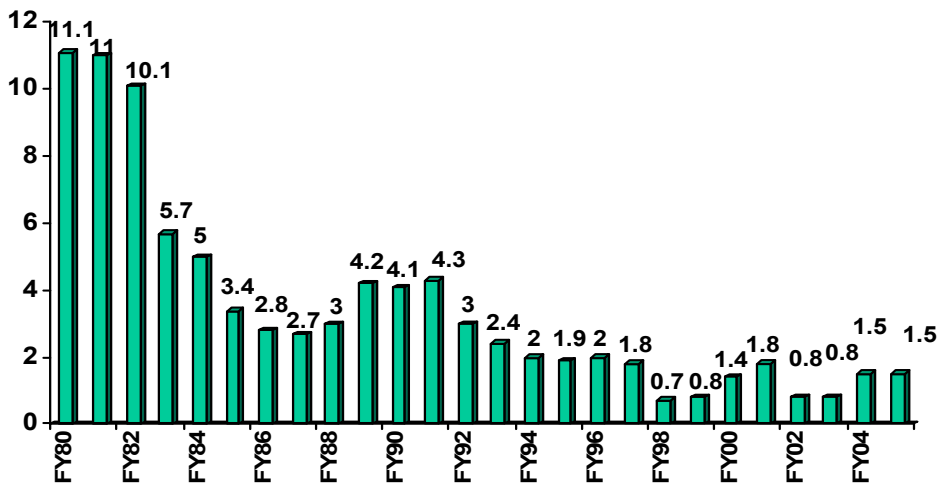
	FY02	FY03	FY04	FY05
Pay Raises (%)				
(Military)	6.9*	4.7*	4.1*	3.4
(Civilian)	4.6	3.1**	2.0	3.4
Price Escalation Indices (Outlays) (%)				
O&M Fuel	-1.0	-16.0	8.3	3.3
Medical	4.7	4.6	3.7	3.8
All Other Purchases	0.8	0.8	1.5	1.5

*Includes across-the board raise and targeted pay raise

**Budgeted rate expected to rise to 4.1% as enacted in PL 108-7, Section 637

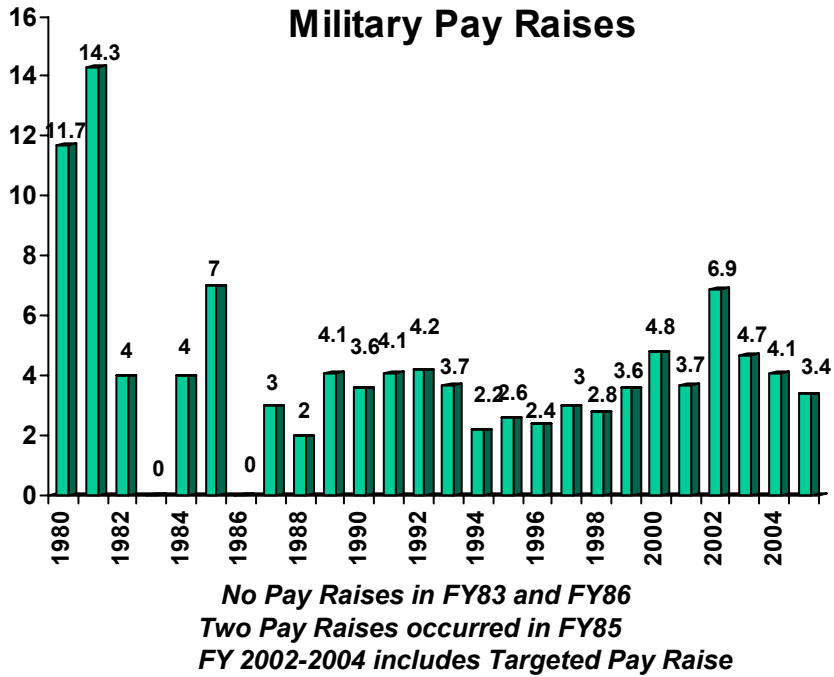
Non-Pay Inflation, Pay, and Exchange Rates

NON-PAY INFLATION

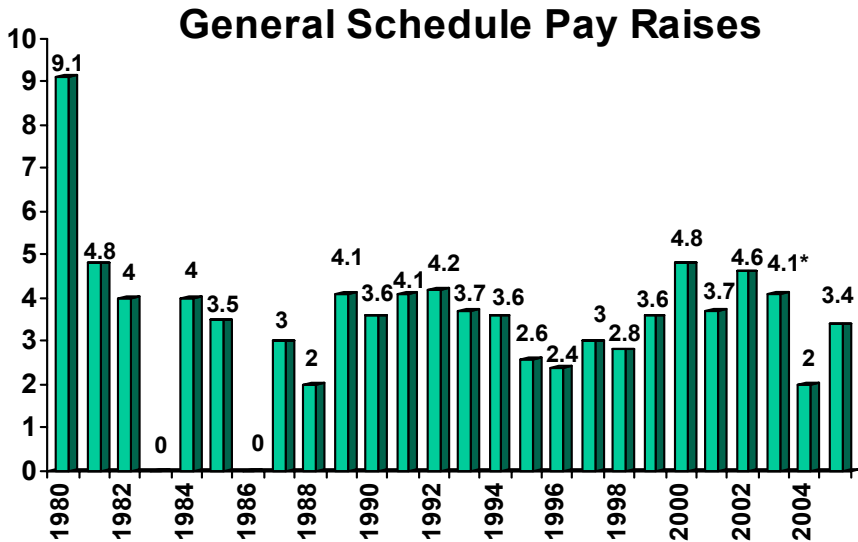


Exchange Rates for Budgeting

	FY02	FY03	FY04	FY05
EURO	1.2325	1.2403	1.0314	1.0314
YEN	133.40	135.44	125.49	125.49
WON	1,443.81	1,378.04	1,255.00	1,255.00

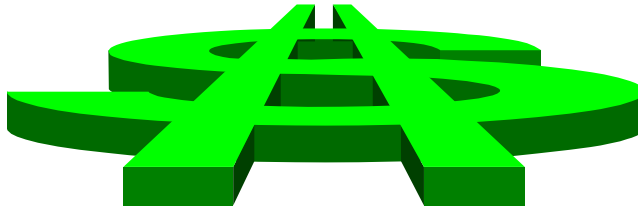


Pay Raises



No Pay Raises in FY83 and FY86.

**FY 2003 Budgeted at 3.1%. Amended Executive Order 13282 signed 21 March 2003 increased the pay raise to 4.1% as enacted in P.L. 108-7, Sec 637.*



Army TOA

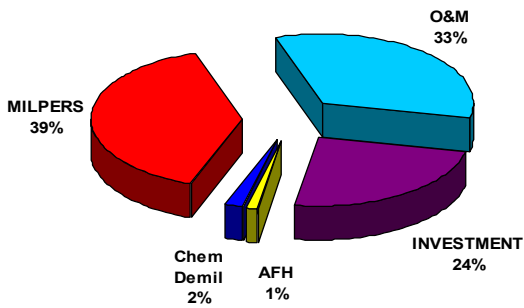
Fiscal Years 2002, 2003, 2004, and 2005 Summary (\$M)

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
<u>Military Personnel*</u>	32,365	35,323	37,389	39,316
<u>Operation and Maintenance, Army</u>	25,668	23,826	24,965	25,790
<u>Procurement</u>	10,482	12,502	10,755	11,051
Aircraft	(1,921)	(2,247)	(2,128)	(1,870)
Missiles	(1,029)	(1,077)	(1,459)	(1,409)
WTCV	(2,168)	(2,228)	(1,641)	(2,016)
Ammunition	(1,151)	(1,234)	(1,310)	(1,135)
Other Procurement	(4,213)	(5,716)	(4,217)	(4,622)
<u>Research, Dev, Test & Evaluation</u>	7,018	7,535	9,123	9,539
<u>Military Construction, Army</u>	1,768	1,684	1,536	1,996
<u>Environmental Restoration, Army</u>	0	394	396	402
<u>Army Family Housing</u>	1,260	1,279	1,402	1,792
Operations	(1,097)	(1,106)	(1,043)	(944)
Construction	(163)	(173)	(359)	(848)
<u>Reserve Components</u>				
<u>National Guard</u>				
Operations	3,747	4,240	4,211	4560
Construction	401	241	168	266
<u>Army Reserve</u>				
Operations	1,767	1,944	1,952	2019
Construction	165	101	68	99
<u>BRAC</u>	176	167	67	56
<u>Chemical Demilitarization</u>	1,115	1,449	1,650	1,457
<u>Defense Working Capital Fund, A</u>	167	249	219	33
Total **	86,099	90,933	93,903	98,376

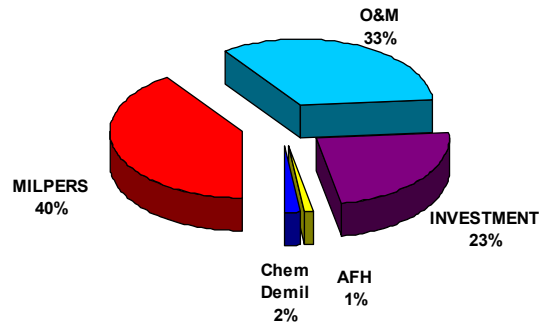
* Includes National Guard and Reserve Personnel

** Totals May Not Add Due to Rounding

TOA by Title FY03 Current \$

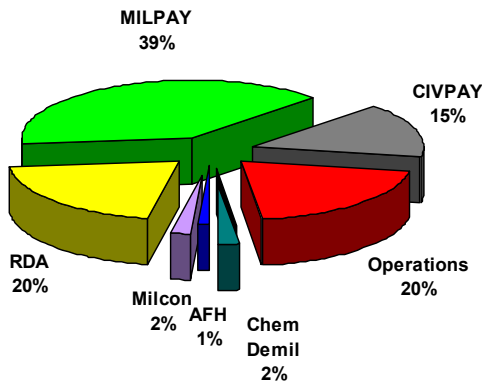


TOA by Title FY04 Current \$

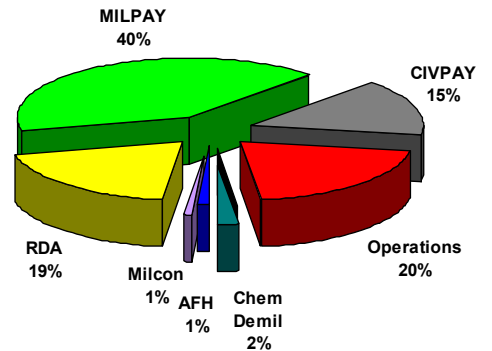


TOA Trends

Program Balance – TOA FY03 Current \$

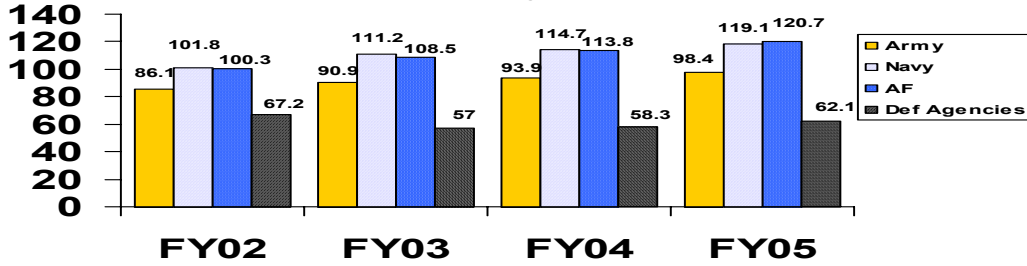


Program Balance – TOA FY04 Current \$



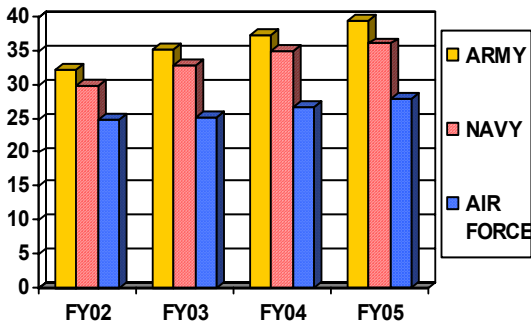
Note: ERA executes through OMA in the year of execution.

FY 04 Defense Budget (TOA \$B Current) Financial Summary/Service Share

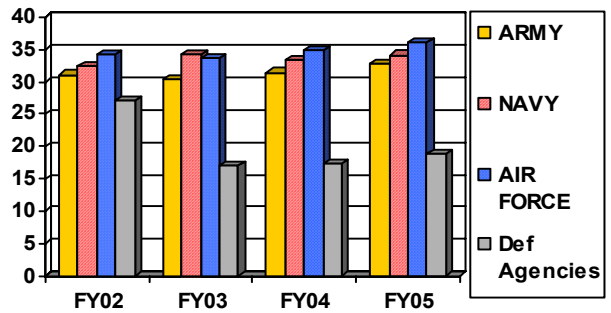


TOA Trends by Service in \$B

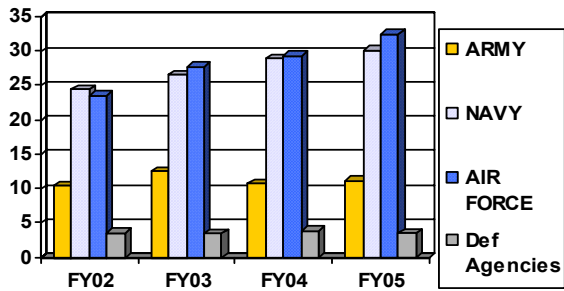
MILPERS



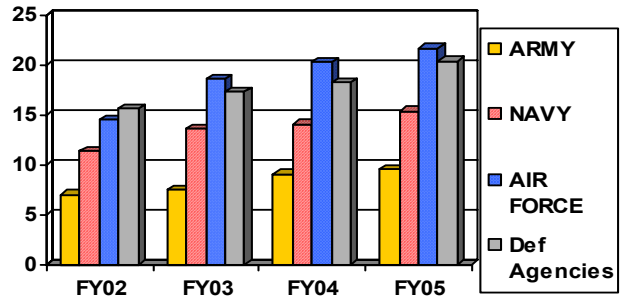
OPERATION & MAINTENANCE



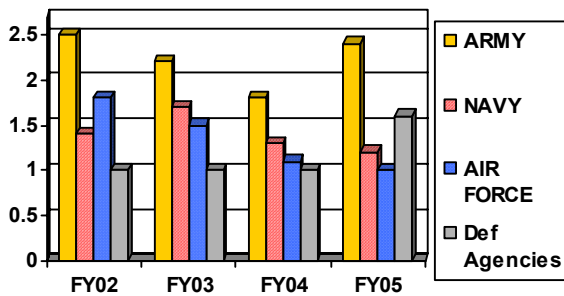
PROCUREMENT



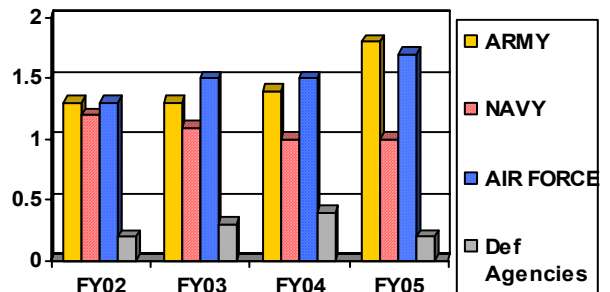
RDTE



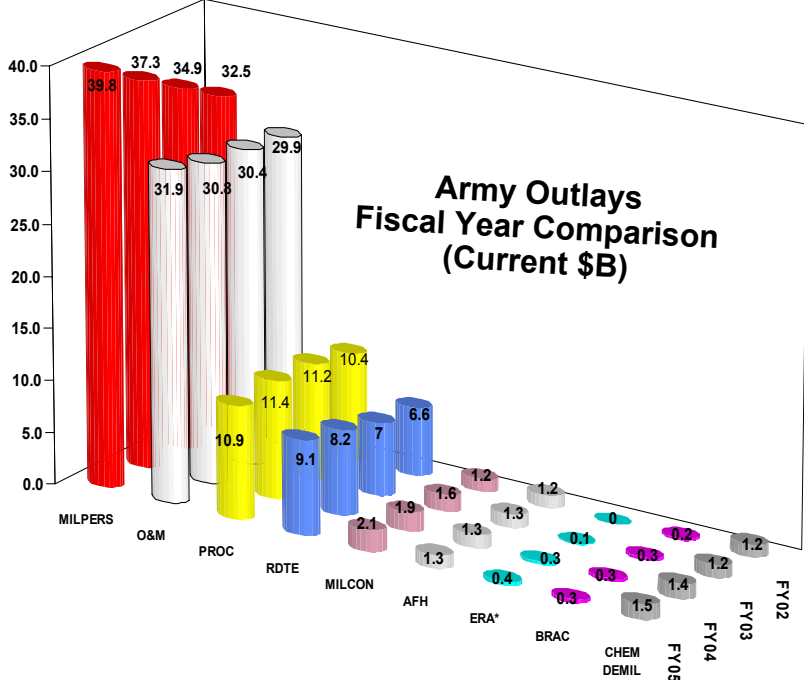
MILCON



AFH

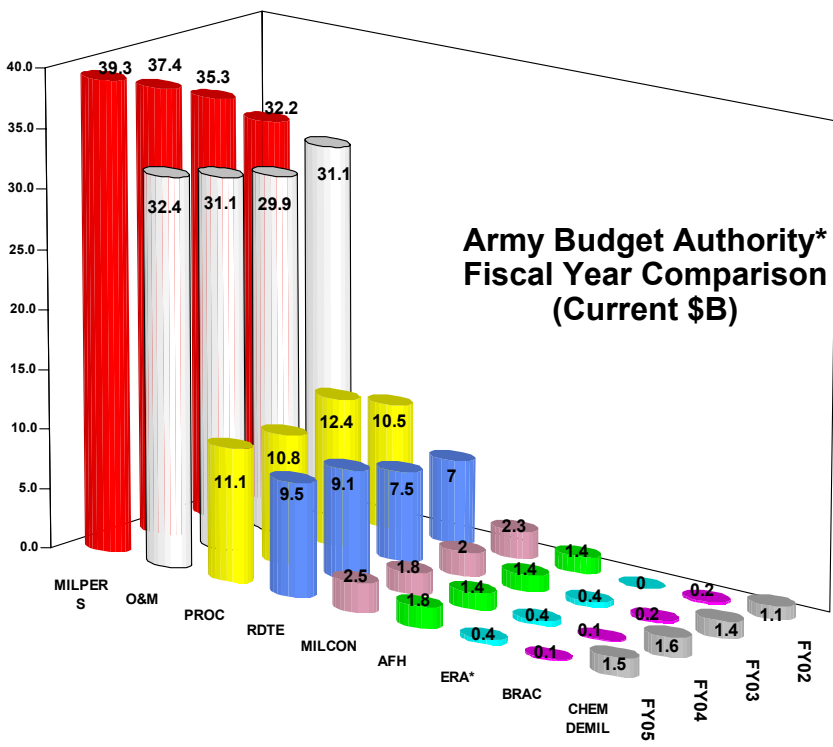


BRAC included in MILCON TOA



*ERA executes through OMA in the year of execution

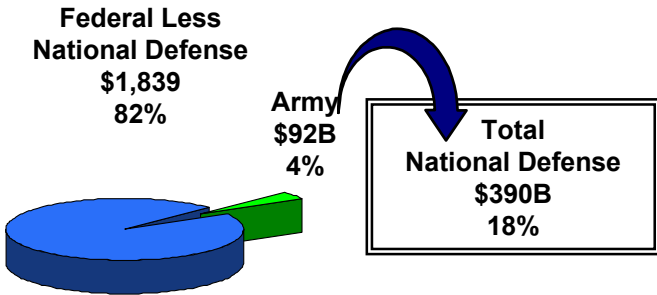
Outlays and Budget Authority



*ERA executes through OMA in the year of execution

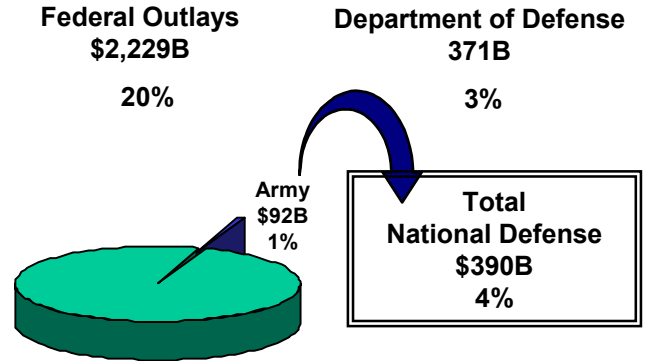
FY04 National Defense and Army Outlays

Total Federal Outlays \$2,229B



FY04 DoD and Army Outlays

GDP \$11,303B



Army FY04 Outlay Rates (As Percentage of TOA) by Year

Appropriation Category	FY04	FY05	FY06	FY07	FY08	FY09	TOTAL
Personnel							
Army	92.9	4.5	0.1	0.1	0.0	0.0	99.6%
Operation & Maintenance							
Army	68.8	24.4	4.1	1.5	0.5	0.2	99.5%
National Guard	71.5	23.7	2.2	1.0	0.9	0.2	99.5%
Army Reserve	71.5	22.8	4.0	0.7	0.3	0.2	99.5%
Procurement							
Aircraft	18.0	50.0	22.0	5.0	2.0	1.5	98.5%
Missiles	10.0	30.0	50.0	6.2	2.0	0.8	99.0%
WTCV	14.0	52.0	24.5	6.0	1.5	1.0	99.0%
Ammunition	21.0	48.0	20.7	7.0	1.3	1.0	99.0%
Other Procurement	30.0	48.0	14.0	4.2	1.5	1.0	98.7%
RDTE	51.5	36.4	7.9	2.4	0.8	0.2	99.2%
Military Construction							
Army	4.1	37.1	35.6	13.3	3.8	3.0	96.9%
National Guard	5.2	37.6	27.5	15.0	11.1	2.5	98.9%
Army Reserve	8.6	38.4	29.5	13.3	6.0	3.3	99.1%
Family Housing							
Operations	71.5	21.8	4.7	1.0	0.3	0.2	99.5%
Construction	2.0	35.0	30.0	21.0	8.0	2.0	98.0%
BRAC	38.6	34.5	13.0	6.0	4.5	1.9	98.5%
ERA	22.0	45.0	22.0	6.0	3.0	2.0	100.0%
CHEM-DEMIL	56.1	30.2	7.5	3.4	1.3	0.9	99.4%

Army FY04 Obligation Rates (As Percentage of TOA) by Year

Appropriation Category	FY04	FY05	FY06	FY07	FY08	TOTAL
Personnel						
Army	100.0					100.0%
Operation & Maintenance						
Army	100.0					100.0%
National Guard	100.0					100.0%
Army Reserve	100.0					100.0%
Procurement						
Aircraft	86.0	10.0	4.0			100.0%
Missiles	87.8	10.8	1.4			100.0%
WTCV	82.3	13.6	4.1			100.0%
Ammunition	83.6	13.2	3.2			100.0%
Other Procurement	89.0	8.0	3.0			100.0%
RDTE	88.0	12.0				100.0%
Military Construction						
Army	84.0	8.0	4.0	2.0	2.0	100.0%
National Guard	50.0	20.0	15.0	8.0	7.0	100.0%
Army Reserve	68.0	15.0	5.0	7.0	5.0	100.0%
Family Housing						
Operations	100.0					100.0%
Construction	71.0	13.0	6.0	6.0	4.0	100.0%
BRAC	60.0	20.0	10.0	5.0	5.0	100.0%
ERA	100.0					100.0%
CHEM-DEMIL	96.0	3.3	.7			100.0%

Appropriation Summaries

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Soldiers: On Point for the Nation



Military Personnel (MILPERS)

- Funding mans the force – end strength of 480,000 Active Component, 350,000 Army National Guard, and 205,000 Army Reserve soldiers – and provides them with better pay and incentives.
- Budgeted a basic and targeted pay raise (4.1% on average) in FY04.
- Increases in housing allowances reduces out-of-pocket expenses for military personnel from 7.5 percent in FY03 to 3.5 percent in FY04 and keeps The Army on track for eliminating average out-of-pocket costs entirely by FY05 for those soldiers and families living on the economy.

The Army

--- is People



Military Personnel (MILPERS) (Continued)

Military Personnel, Army (MPA) (\$M)

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
Military Personnel, Army				
BA1 AC Pay, Office	6,703	7,120	7,547	7,876
BA2 AC Pay, Enlisted	15,056	16,984	18,150	19,059
BA3 AC Pay, Cadet	43	47	50	51
BA4 AC Subsistence	1,395	1,422	1,374	1,399
BA5 AC PCS-Travel	1,186	1,141	1,061	1,106
BA6 AC Other MILPERS Costs	998	120	107	110
BA7 US Army Reserve *	2,682	3,374	3,584	3,799
BA8 Army National Guard *	<u>4,301</u>	<u>5,115</u>	<u>5,514</u>	<u>5,914</u>
Total**	32,365	35,323	37,389	39,316

* Appropriated as RPA and NGPA in FY02 and FY03

**Totals may not add due to rounding

Military Personnel (MILPERS) (Continued)

Reserve Personnel and RPA

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
AT, IDT, & IADT	1,221	1,654	1,663	1,749
IMA/Mob. Training	29	68	75	81
AGRs	980	1,129	1,245	1,359
School Training	100	108	112	115
Special Training	102	121	137	137
Education Benefits	54	51	40	35
Incentives	95	128	140	163
Other Training	102	116	173	162
Total Direct Program*	2,683	3,375	3,586	3,801
Retired Pay Accrual	(306)	(323)	(351)	(366)
Total (Less Retired Pay Accrual)	2,376	3,051	3,235	3,435

*Totals may not add due to rounding

Note: National Guard and Reserve Personnel are included in the Military Personnel, Army Appropriation beginning in FY04.

National Guard Personnel, Army (\$M)

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
Paid Drill Strength	1,965	2,611	2,807	2,610
School Training	188	230	225	230
Special Training	166	142	198	142
Admin & Support	1,784	1,961	2,062	2,066
Education Benefits	51	66	110	66
Defense Health Prog Accrual		104	112	125
Counterdrug Prgm*	148			
Total Direct Program**	4,301	5,115	5,514	5,239
Retired Pay Accrual	(524)	(515)	(506)	(556)
Total (Less Retired Pay Accrual)**	3,776	4,599	4,599	4,599

*Received in year of execution

**Totals may not add due to rounding

Readiness is our #1 priority. To the Commander in the field, readiness is OPTEMPO, Base Support, and Quality of Life.

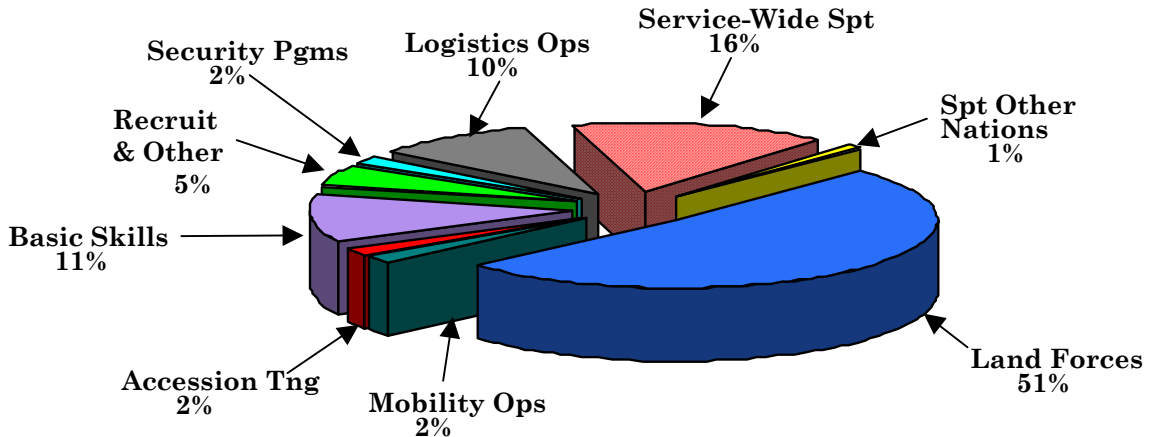


Operation & Maintenance, Army (OMA)

Budget Display Categories

- **Budget Activity 1--Operating Forces:** Finances the mission operations of the minimum essential force required to execute the Army's National Defense missions as directed by the National Military Strategy and detailed in Defense Guidance and The Army Plan. (Includes Operations and Maintenance, Army Reserve and Operations and Maintenance, National Guard training.)
- **Budget Activity 2--Mobilization:** Supports the National Military Strategy of increased reliance on a visible forward presence and decreased reliance on forward deployed forces and. Provides prepositioned supplies and equipment for emergency deployment worldwide; enhances deployment outloading capability at power projection platforms; and supports strategic deployment training of early deploying units. Includes costs for mobilization requirements as opposed to operating forces costs. (This budget activity applies to OMA only and not OMAR and OMNG.)
- **Budget Activity 3--Training & Recruiting:** Provides for institutional training and other selected training and training support activities. Challenging training, based upon realistic scenarios and readiness objectives, prepares Army units for a variety of missions. (This is for OMA only. OMAR and OMNG training is included in BA 1 and recruiting mission funding is included in BA 4).
- **Budget Activity 4--Administration & Service-Wide Activities:** Provides for administration, logistics (including spares), communications, intelligence and other service-wide support functions to secure, equip, deploy, transport, sustain, and support Army forces worldwide.

Operation & Maintenance, Army

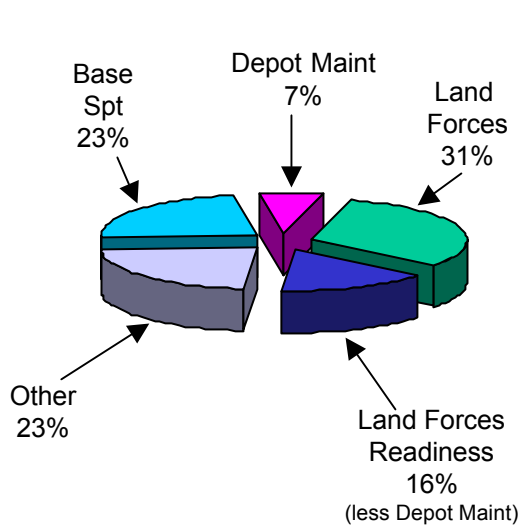


FY 04 OMA Total \$24,965M

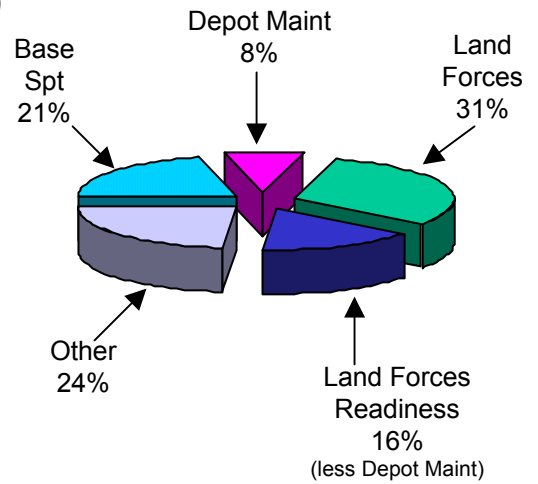
The Operation and Maintenance, Army budget supports readiness objectives by funding air and ground operating tempo (OPTEMPO), institutional training, mobilization operations, sustainment of equipment and facilities, as well as recruiting and advertising missions. The FY04 budget supports our OPTEMPO strategy, funds critical training enablers and the ongoing Bosnia and Kosovo operations. Base Operation Support is funded at 69% of requirements and Sustainment, Restoration & Modernization at 84% of requirements. Facilities sustainment is funded at 93% of our requirements. In addition, the budget provides full funding for all known statutory and regulatory environmental requirements.

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
BA 1: Operating Forces				
Land Forces	3,643	3,851	3,914	3,884
Land Forces Readiness	2,540	2,708	3,065	3,225
Land Forces Readiness Support	<u>7,036</u>	<u>5,661</u>	<u>5,637</u>	<u>5,926</u>
Subtotal	13,219	12,219	12,616	13,035
BA 2: Mobilization				
Mobility Operations	<u>599</u>	<u>500</u>	<u>539</u>	<u>632</u>
Subtotal	599	500	539	632
BA 3: Training & Recruiting				
Accession Tng	449	472	507	548
Basic Skill & Advanced Tng	2,653	2,516	2,638	2,839
Recruiting & Other Tng & Ed	<u>1,133</u>	<u>1,169</u>	<u>1,239</u>	<u>1,364</u>
Subtotal	4,236	4157	4385	4751
BA 4: Admin & Svc-Wide Activities				
Security Programs	580	650	592	606
Log Operations	2,223	2,286	2,523	1,866
Svc-Wide Support (spares)	4,545	3,766	4,044	4,642
Spt of Other Nations	<u>267</u>	<u>248</u>	<u>266</u>	<u>258</u>
Subtotal	7,615	6,950	7,425	7,372
*Grand Total	25,668	23,826	24,965	25,790
*Totals may not add due to rounding				

OMA BA1 Operating Forces



FY03 Total \$12,219

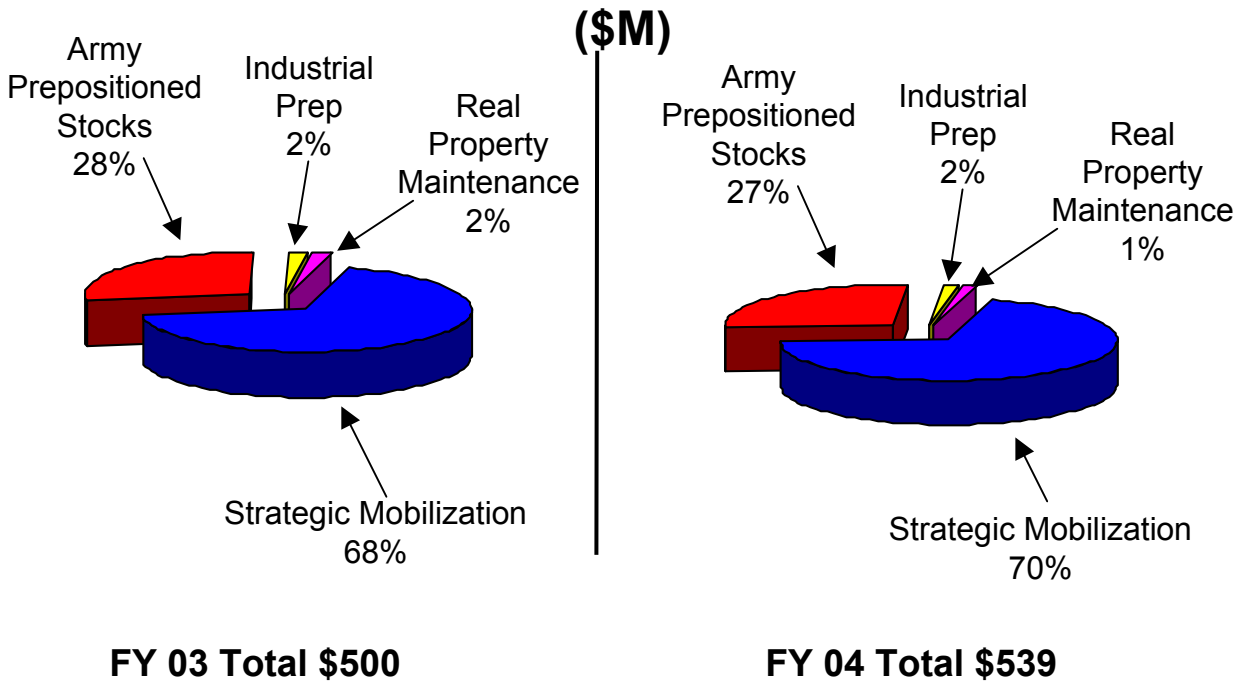


FY04 Total \$12,616

BA1 (\$M)	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
Divisions	1,430	1,514	1,510	1,465
Corps Combat Forces	372	461	483	489
Corps Support Forces	413	387	383	371
Echelon Above Corps Forces	551	450	467	471
Land Forces Opns Support	877	1,039	1,071	1,088
Force Readiness Opns Spt	1,295	1,423	1,569	1,642
Land Forces Sys Readiness	501	481	489	490
Land Forces Depot Maint	743	804	1,007	1,093
Base Support	2,645	2,801	2,652	2,778
Fac Sus, Res & Mod (SRM)	912	1,090	1,094	1,217
Mgmt & Operational HQs	246	226	243	248
Unified Commands	89	107	85	87
Misc Activities	3,144	1,437	1,563	1596
Total*	13,219	12,219	12,616	13,035

*Totals may not add due to rounding

OMA BA2 Mobilization

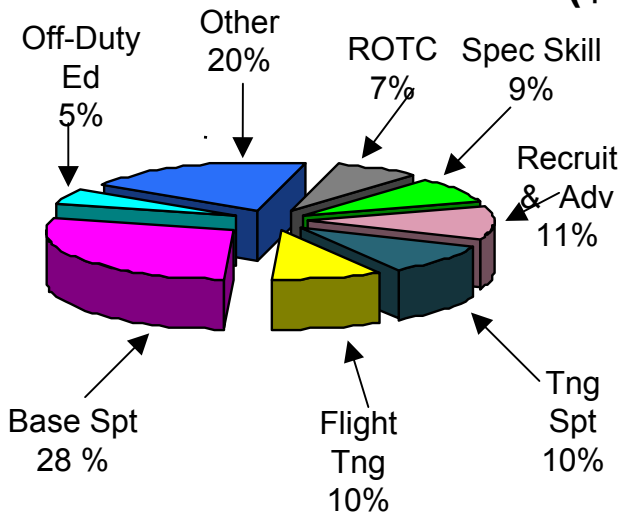


BA2 (\$M)	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
Strategic Mobilization	381	342	378	368
Army Prepositioned Stocks	143	139	146	252
Industrial Preparedness	62	9	8	8
Fac Sus, Res & Mod (SRM)	14	10	7	3
Total*	599	500	539	632

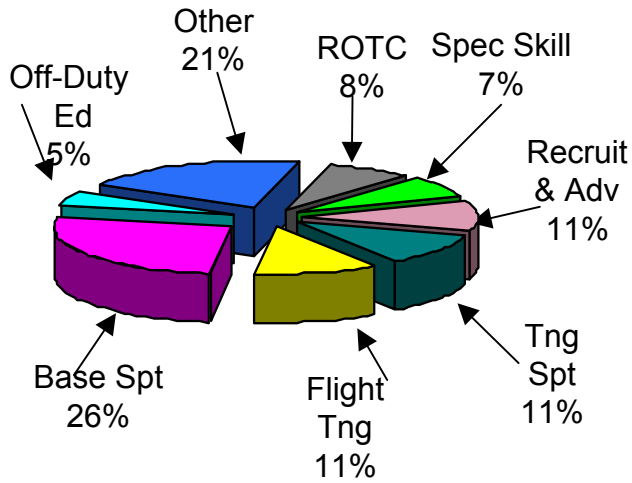
*Totals may not add due to rounding

OMA BA3 Training & Recruiting

(\$M)



FY03 Total \$4,157



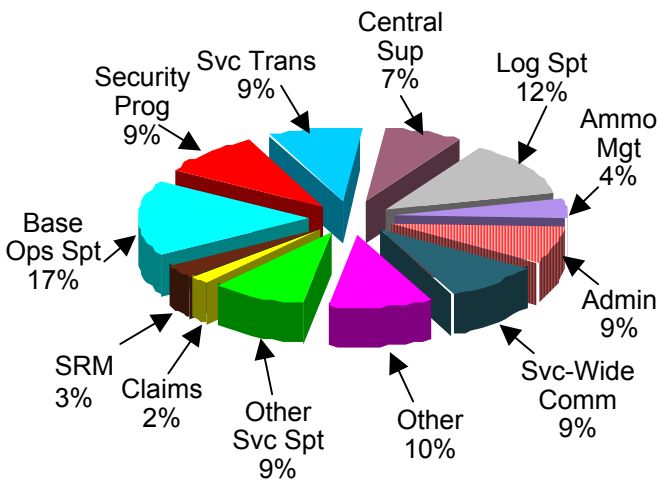
FY04 Total \$4,385

BA3 (\$M)	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
Officer Acquisition	81	87	90	92
Recruit Training	19	18	23	23
One Station Unit Training	21	20	39	37
ROTC	188	206	214	246
Base Opns Spt (Academy Only)	91	84	80	84
Fac Sus, Res & Mod (SRM)	49	56	61	66
Specialized Skill Training	317	367	306	338
Flight Training	441	408	499	457
Professional Development Ed	117	127	142	164
Training Spt	518	410	479	574
Base Opns Spt (Other Training)	1,018	864	820	919
Fac Sus, Res & Mod (SRM)	243	339	393	387
Recruiting & Advertising	449	452	468	484
Examining	76	80	83	83
Off Duty/Voluntary Education	182	202	226	309
Civ Education & Training	81	92	93	101
Junior ROTC	92	97	130	137
Base Opns Spt (Recruit Leases)	<u>253</u>	<u>247</u>	<u>239</u>	<u>250</u>
Total*	4,236	4,157	4,385	4,751

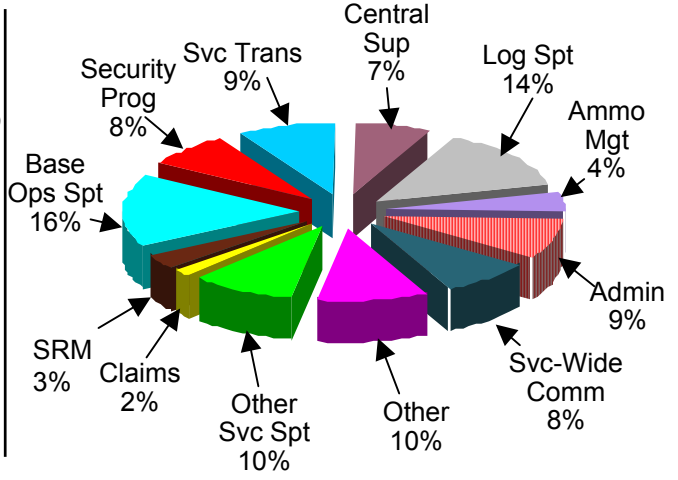
*Totals may not add due to rounding

OMA BA4 Administration & Service-Wide Activities

(\$M)



FY03 Total \$6,950



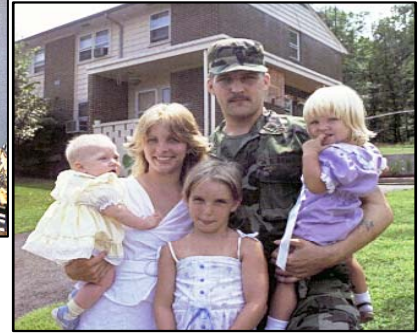
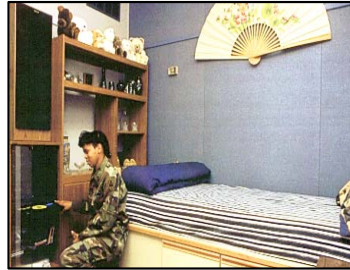
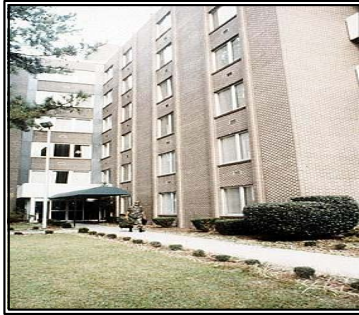
FY04 Total \$7,425

BA 4 (\$M)

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
Security Programs	580	650	592	606
Service-Wide Transportation	692	621	662	635
Central Supply Activities	460	517	492	479
Logistics Support Activities (incl spares)	679	853	1040	489
Ammunition Management	392	296	330	264
Administration	819	585	683	697
Service-Wide Communications	539	622	623	621
Manpower Management	154	196	210	227
Other Personnel Support	234	198	199	215
Other Service Support	1,210	621	708	651
Army Claims Activities	104	109	117	115
Real Estate Management	59	47	50	51
Base Operations Support	1,172	1,151	1,194	1,364
Fac Sus, Res & Mod (SRM)	254	237	260	313
Commissary Operations	0	0	0	387
Support of NATO Operations	216	194	207	199
Miscellaneous Support of Other Nations	52	54	59	59
Total*	7,615	6,950	7,425	7,372

*Totals may not add due to rounding

OMA BASE SUPPORT



OMA Base Support

(\$ M)

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
Service Based Costing Categories (SBC)				
Command and Staff	258	244	345	349
Installation Operations	1,206	1,293	1,171	1,174
Engineering Services	2,239	1,983	2,176	2,371
Logistic Services	642	714	595	704
Personnel and Community Support	628	686	539	616
Audio Visual	48	75	53	50
Base Communications	156	152	104	131
Total Base Operations Support	5,178	5,146	4,984	5,395
Sustainment, Restoration & Modernization (SRM)	1,249	1,714	1,752	1,896
Minor Construction	198	17	27	61
Demolition of Real Property	24	1	36	30
Total Real Property	1,470	1,732	1,815	1,987
Total Base Support*	6,648	6,878	6,800	7,382

*Includes DFAS & Panama Canal Treaty Implementation Resources

*Totals may not add due to rounding



O&M, National Guard/Army Reserve

OMNG (\$M)

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
BA 1: Operating Forces	3,500	3,971	3,947	4,292
BA 4: Admin & Svc-Wide Activities	247	268	264	269
Total*	3,747	4,240	4,211	4,560

OMAR (\$M)

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
BA 1: Operating Forces	1,556	1,728	1,717	1,779
BA 4: Admin & Svc-Wide Activities	211	215	235	240
Total*	1,767	1,944	1,952	2,019

*Totals may not add due to rounding

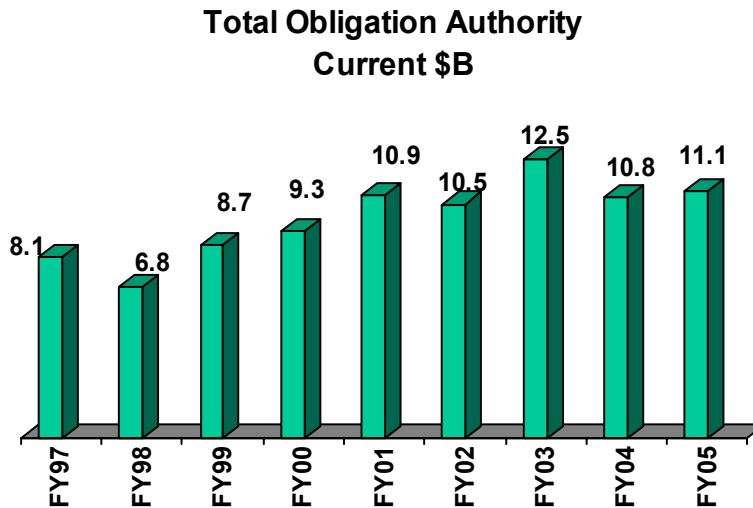
Research, Development and Acquisition

As The Army continues its Transformation, funding an affordable, fully integrated modernization and recapitalization program is essential to provide decisive and comprehensive full-spectrum land component capabilities supporting the National Military Strategy. To accomplish this goal, The Army has:

- Accelerated the research and development of the Future Combat Systems (FCS), a strategically responsive, networked system-of-systems that will ensure overwhelming lethality, survivability, strategic, and tactical mobility. These capabilities will provide the Army a full spectrum force system with substantially improved deployability.
- Provided funding to purchase Stryker Vehicles (formerly called Interim Armored Vehicle (IAV)) for another Stryker Brigade Combat Team.
- Accelerated selected procurement programs to improve strategic responsiveness, increase lethality of light forces and recapitalize legacy systems.
- Restructured or divested \$2.3B in FY04 and \$2.6B in FY05 from procurement programs that did not meet the Army vision to provide RDTE resources for the Army Transformation.

Procurement

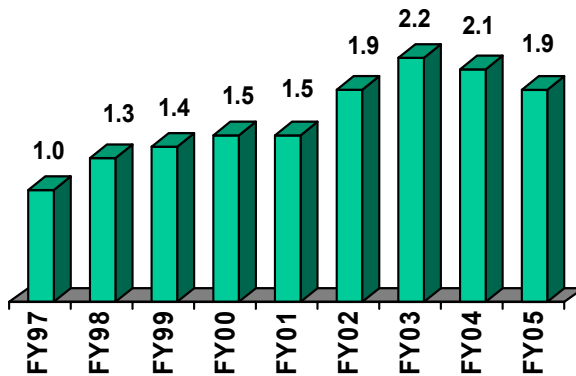
The FY04 budget continues the momentum of Army transformation by funding procurement of the Stryker. The Army also continues to fund upgrades for the Abrams Tank directly supporting battlefield digitization; continues procurement of PAC-3, Javelin, HIMARS Launchers, ATACMS Block I Quick Reaction Unitary Missile, GMLRS Rocket, and resumes procurement of TOW2. The budget also funds modification from basic Apache helicopters to the Longbow Apache configuration armed with an improved radar guided Hellfire missile possessing fire-and-forget capability. The budget funds procurement of 10 Black Hawk helicopters in FY 04. Satellite communication systems, including the Defense Satellite Communication System (DSCS), Secure Mobile Anti-Jam Reliable Tactical Terminal (SMART-T), Artillery Accuracy Equipment, Tactical Unmanned Aerial Vehicle, Distributed Common Ground System (DCGS-A), Enhanced Manpack Ultra High Frequency (UHF) Terminal (Spitfire), and NAVSTAR Global Positioning System (GPS) were funded along with other command, control, and communication programs such as Force XXI, Battle Command Brigade and Below (FBCB2), All-Source Analysis System (ASAS), Maneuver Control System (MCS), and the Army Global Command and Control System (GCCS-A). The Army Other Support Equipment program has significant increases in Training Equipment.



Appropriation (Current \$M)	FY02	FY03	FY04	FY05
Aircraft	1,921	2,247	2,128	1,870
Missiles	1,029	1,077	1,459	1,408
Weapons & Tracked Combat Vehicles	2,168	2,228	1,641	2,016
Ammunition	1,151	1,234	1,310	1,135
Other Procurement	<u>4,213</u>	<u>5,716</u>	<u>4,217</u>	<u>4,622</u>
Total*	10,482	12,502	10,755	11,051

*Totals may not add due to rounding

Aircraft (\$B)

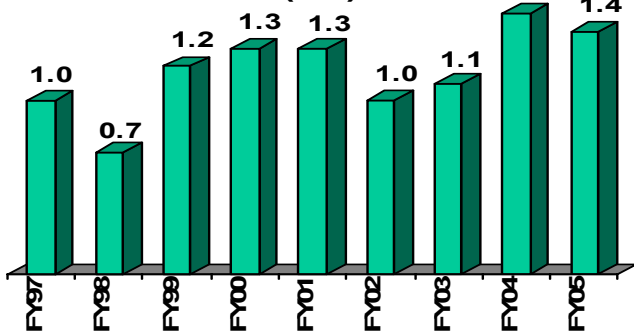


	FY02		FY03		FY04		FY05	
	QTY	\$M	QTY	\$M	QTY	\$M	QTY	\$M
Aircraft								
Utility F/W (MR) Aircraft	1	45		8				
UH-60 Black Hawk (MYP)	12	207	19	292	10	167	8	125
TH-67 Training Helicopter	15	25	6	10				
Modifications								
Guardrail/ARL		26		35		9		2
AH-64 MODS		46		135		59		37
CH-47 Cargo Helicopter Mods (MYP)		268		443		516		546
Longbow		896		880		777		496
UH-60 Mods		60		52		136		231
Kiowa Warrior		42		42		45		34
Airborne Avionics		79		95		71		49
Airborne Digitization						2		23
Other Mods		55		88		71		68
Spares								
Spare Parts (AIR)		6		8		11		11
Support Equipment & Facilities								
Aircraft Survivability Equip		37		3		15		7
Airborne Cmd & Control				2		27		31
Air Traffic Control		59		63		60		60
Common Ground Equipment		19		19		17		17
Airborne Communications		20		44		25		10
Other Support Equipment		<u>34</u>		<u>30</u>		<u>122</u>		<u>124</u>
Total*		1,921		2,247		2,128		1,870

*Totals may not add due to rounding

Missiles

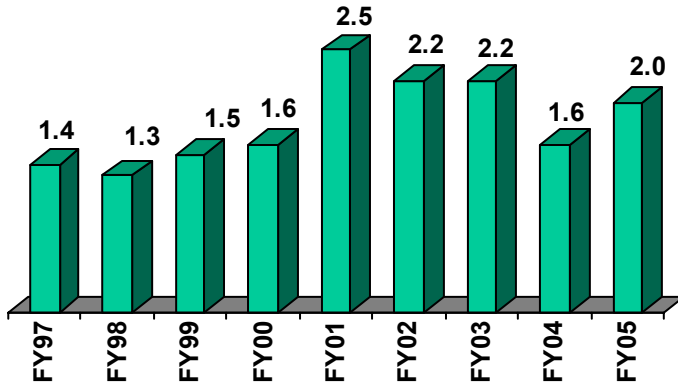
(\$B)



Missiles	FY02		FY03		FY04		FY05	
	QTY	\$M	QTY	\$M	QTY	\$M	QTY	\$M
Patriot PAC-3					108	562	131	491
Stinger	300	29	160	25		3		
Avenger		12						
Surface-Launched AMRAAM System						7		22
Hellfire		238		181		33		29
Advanced Precision Kill Weapon Sys (APKWS)								21
Javelin	4,139	409	1,478	219	901	141	1,062	116
LOSAT					76	43	165	87
TOW 2 System					200	26	500	26
Guided MLRS Rockets			108	37	786	108	1,026	113
MLRS Reduced Range Practice Rockets			3,366	16	2,934	15	3,054	16
MLRS Launchers	41	131	34	135		40		41
HIMARS			28	129	24	124	37	170
ATACMS	24	35	16	29	50	50	50	52
ATACMS Blk II		41						
ATACMS Penetrator							39	68
Modifications of Missiles								
Patriot		25		149		213		86
Stinger		6		1		1		
Avenger		2						
ITAS/TOW		64		59		16		10
MLRS		13		31		20		21
Spares & Repair Parts		15		55		51		34
Support Equipment & Facilities								
Air Defense Targets		3		3		3		4
Production Base Support		3		3		3		3
Other		4		6		0		0
Total*		1,029		1,077		1,459		1,408

*Totals may not add due to rounding

WTCV (\$B)

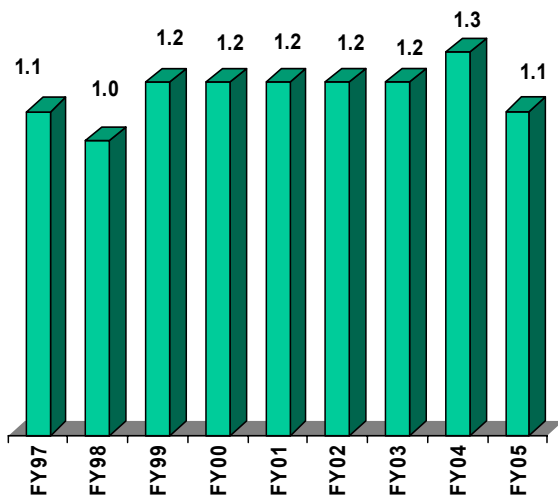


Weapons & Tracked Combat Vehicles (WTCV)

	FY02		FY03		FY04		FY05	
	QTY	\$M	QTY	\$M	QTY	\$M	QTY	\$M
Tracked Combat Vehicles- Tng Devices								
Abrams		17		17		6		7
Bradley*	142	399	171	446		116		74
Future Combat Systems (FCS)								225
STRYKER	300	653	302	775	301	955	340	970
Mods of Tracked Combat Veh								
Carrier Mods 113		48		39				
FIST Vehicle Mod		7		7		17		
BFVS Mod		59		59		23		46
Howitzer M109A6 Paladin		5		17		36		19
Improved Recovery Vehicle (IRV)	21	60		49				
Heavy Assault Bridge (HAB)		7						
Armored Vehicle Launch Bridge		4		10				
M1 Abrams Mod & Retrofit		92		176		269		512
SEP M1A2	25	99	31	121				
Abrams Upgrade		587		370		93		
Other		9		4		12		8
Weapons & Other Combat Vehicles								
Armored Machine Gun 7.62 M240	716	8	1,780	17	1,480	17	1,960	24
Machine Gun, 5.56mm (SAW)			750	3				
M16 Rifle	3,060	2	5,564	3				
Grenade Launcher, MK-19-3	1,510	28	626	16				
Sniper Rifle XM107, Cal .50	150	2	600	9	600	9	600	9
Carbine M4, 5.56mm	2,386	2	8,999	9	8,635	9	8,362	9
81mm Mortar (ROLL)		3	52	10	59	10	26	5
Howitzer, 155mm, Lt Wt		1				5	28	51
Modifications of Weapons and								
Other Combat Vehicles		17		21		24		21
Spares and Repair Parts								
		28		25		18		14
Support Equipment & Facilities								
		30		26		22		22
Total		2,168		2,228		1,641		2,016

*Bradley quantities include both A20DS and A3 vehicles
 ** Totals may not add due to rounding

Ammunition (\$B)



Ammunition (\$M)

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
Small Arms	225	337	464	275
Mortars	120	94	113	69
Tank	184	203	197	214
Artillery	129	204	187	203
Artillery Fuzes	53	68	47	57
Mines/Countermine	20	11	15	43
Rockets	139	64	36	23
Other	49	81	70	63
Miscellaneous	61	48	42	36
Production Base Support	<u>173</u>	<u>124</u>	<u>139</u>	<u>153</u>
Total	1,151	1,234	1,310	1,135

Training/War Reserve Breakout (\$M)

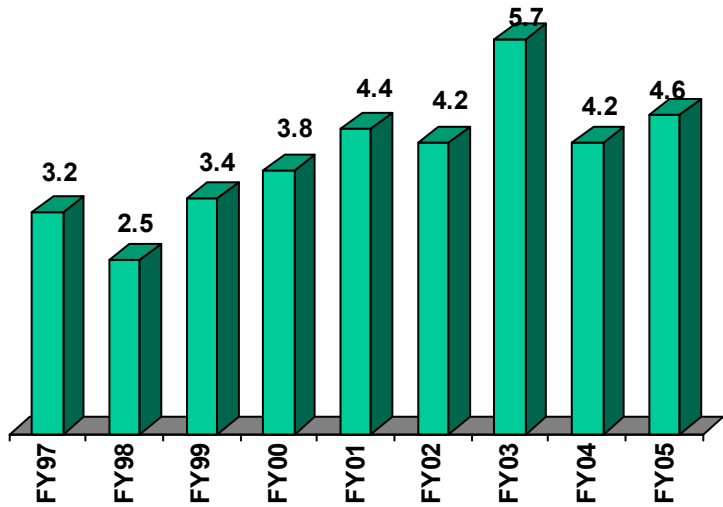
Training	876	956	1032	834
War Reserve	92	144	129	138
Other	10	10	10	10
Production Base	<u>173</u>	<u>124</u>	<u>139</u>	<u>153</u>
Total*	1,151	1,234	1,310	1,135

*Totals may not add due to rounding

Other Procurement, Army (OPA) (\$B)



M1097 HMMWV



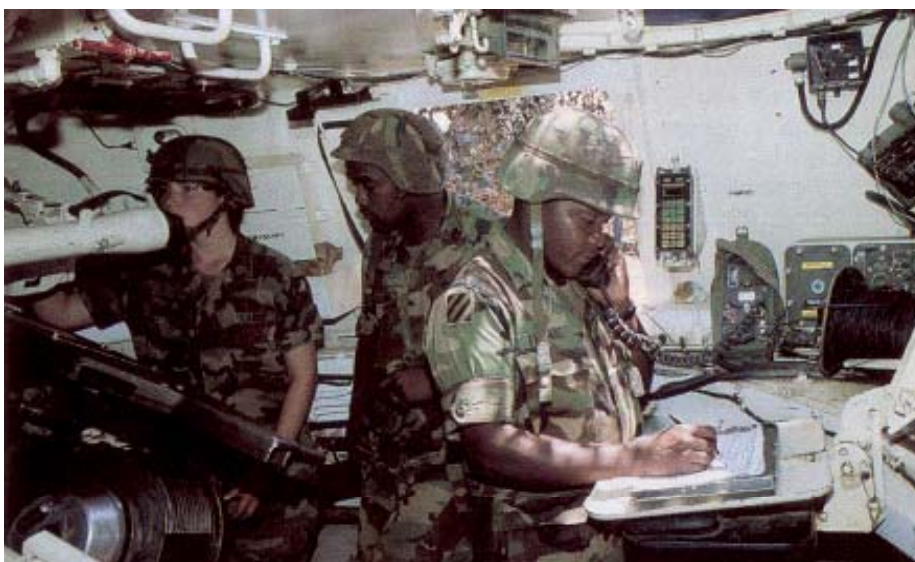
Other Procurement, Army (OPA)

	<u>FY02</u>		<u>FY03</u>		<u>FY04</u>		<u>FY05</u>	
	QTY	\$M	QTY	\$M	QTY	\$M	QTY	\$M
Tactical & Support Vehicles								
Wheeled Vehicles (HMMWV)	1,258	146	2,154	234	1,189	138	2,000	206
Family of Med Tactical Veh	2,400	460	3,232	663	1,160	310	1,965	492
Family of Hvy Tactical Veh		159		252		133		100
All Other Vehicles & Trailers		<u>232</u>		<u>370</u>		<u>207</u>		<u>128</u>
Subtotal		997		1,519		788		926
Communication & Electronic Equip								
Joint Communications		11		7		8		6
Satellite Communications		195		182		234		244
C3 System		8		21		16		16
Combat Communications		277		291		256		387
Intel Communications		4		2		1		1
Information Security		80		75		127		122
Long Haul Communications		25		56		67		64
Base Communications		314		442		452		469
Elect Equip--NFIP		34		21		26		22
Elect Equip--TIARA		234		272		160		147
Elect Equip--Electronic Warfare (EW)		4		7		2		2
Elect Equip--TAC SURV		297		394		390		379
Elect Equip--Tactical C-2		333		398		288		358
Elect Equip--Automation		346		424		265		223
Elect Equip--Audio Visual Sys (AV)		<u>9</u>		<u>9</u>		<u>8</u>		<u>8</u>
Subtotal		2,171		2,601		2,300		2,448

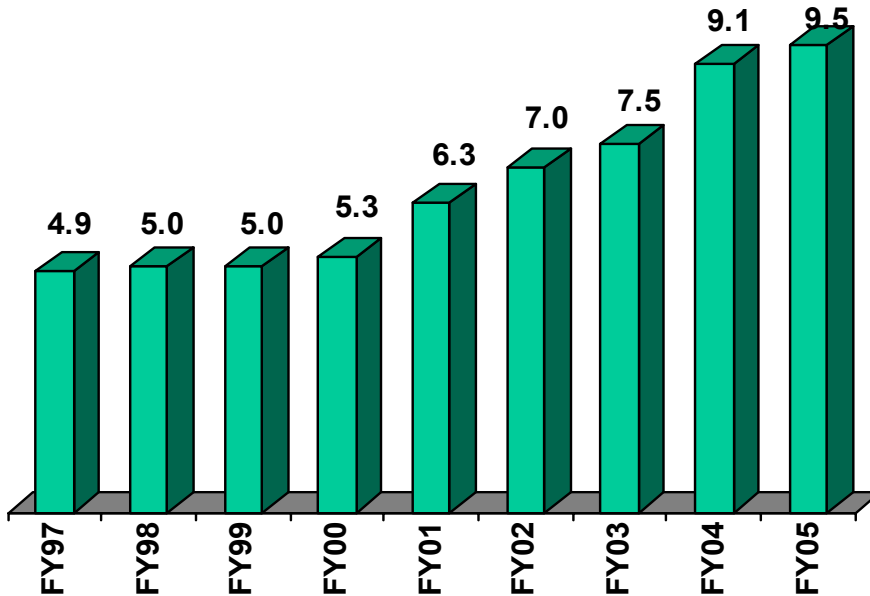
Other Procurement, Army (OPA) (Cont'd)

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
Other Support Equipment	\$M	\$M	\$M	\$M
Smoke Generators	23	25	35	9
Bridging Equipment	76	109	102	104
Engineer Equip (Non-Construct)	13	33	28	37
Combat Service Spt Equipment	59	94	163	197
Petroleum Equipment	25	54	25	18
Water Equipment	29	18	16	12
Medical Equipment	21	36	17	12
Maintenance Equipment	19	23	23	17
Construction Equipment	116	133	44	59
Rail Float Containerization Equip	41	43	8	4
Generators	60	77	63	66
Materiel Handling Equipment	75	75	60	62
Training Equipment	188	295	284	409
Test Meas & Diag Equipment	112	106	61	56
Other Support Equipment	<u>150</u>	<u>422</u>	<u>155</u>	<u>135</u>
Subtotal	1,007	1,543	1,084	1,197
Initial Spares				
Communications and Electronics	36	52	45	47
Other Support Equipment	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
Subtotal	37	53	46	48
Total*	4,213	5,716	4,217	4,622

*Totals may not add due to rounding



Research, Development, Test & Evaluation (RDTE) (\$B)



The Army RDTE Program includes an accelerated Science and Technology Program to address the Army Vision and to ensure timely development and transition of technology into weapon systems and system upgrades. It also funds system development and demonstration for Future Combat Systems to enable a deployable, lethal, survivable Objective Force starting in 2010. Alternatives to anti-personnel landmines and submunitions used in mixed anti-tank systems are being pursued and the Joint Tactical Radio System is being accelerated. The FY04 budget includes funding for continued development of the Comanche and the Stryker (formerly called Interim Armored Vehicle (IAV)), the recapitalization and upgrade of the UH-60 Black Hawk helicopter, and the Global Combat Support System – Army (GCSS-A) which integrates and consolidates many legacy logistic management systems.

Budget Activities (Current \$M)

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
Basic Research	221	244	343	344
Applied Research	865	858	641	655
Advanced Technology Dev	907	1,040	806	829
Adv Component Dev & Prototypes	859	857	784	694
System Dev & Demonstration	2,141	2,512	4,738	5,243
Management Support	928	950	860	873
Operational Systems Dev	<u>1,096</u>	<u>1,073</u>	<u>950</u>	<u>900</u>
Total*	7,018	7,535	9,123	9,539

*Totals may not add due to rounding

Research, Development, Test & Evaluation (RDTE) (\$B) (Cont'd)

Technology Base (Current \$M)	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
BA 1 Basic Research	221	244	343	344
BA 2 Applied Research	<u>865</u>	<u>858</u>	<u>641</u>	<u>655</u>
Subtotal	1,086	1,102	984	999
BA 3 Advanced Tech Development				
Warfighter Advanced Technology	60	57	64	69
Medical	170	166	35	39
Aviation	37	42	72	70
Weapons & Munitions	34	63	48	72
Cbt Veh & Auto	220	265	211	205
Command, Control & Communication	33	7	10	13
Missile & Rocket Adv Technology	77	100	111	94
Landmine Warfare & Barrier	25	29	25	25
Night Vision	55	74	47	55
Line of Sight Technology Demo	73	27	9	0
Adv Tac Computer Sci & Sensor Tech	16	22	20	32
Other	<u>107</u>	<u>189</u>	<u>154</u>	<u>155</u>
Subtotal	907	1,040	806	829
BA 4 Adv Component Dev & Prototypes				
Landmine Warfare & Barrier	20	10	37	42
Army Missile Defense Sys Integration	68	95	61	61
Artillery System Dem/Val	427	357	0	0
Soldier Support & Survivability	15	20	14	12
Aviation - Adv Dev	13	11	10	9
CSSCS Eval and Analysis	8	8	9	9
Medical Systems-Adv Dev	19	13	11	10
Meads Concepts - Dem/Val	0	0	276	267
Scamp Blk II	7	14	28	15
Other	<u>281</u>	<u>329</u>	<u>338</u>	<u>268</u>
Subtotal	859	857	784	694
BA 5 System Dev & Demonstration				
Comanche	754	874	1,079	1,182
Electronic Warfare Development	53	38	33	20
Night Vision	25	37	29	22
Non-System Tng Devices-Eng Dev	29	56	72	63
BAT/ATACMS	107	43	55	10
Armored Sys Mod (ASM)-Eng Dev	0	239	1,701	2,458
Command, Control & Communication	113	90	219	163
Joint Tactical Radio System	73	63	135	92
ASAS	44	54	20	16
Patriot PAC 3 TMD Acq -EMD	0	0	174	78
Other	<u>943</u>	<u>1,018</u>	<u>1,220</u>	<u>1,140</u>
Subtotal	2,141	2,512	4,738	5,243

Research, Development, Test & Evaluation (RDTE) (\$B) (Cont'd)

(Current \$M)	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
BA 6 Management Support				
Major Test & Evaluation	47	51	62	67
Army Test Ranges/Facilities	115	131	175	172
Army Kw ajalein Atoll	144	126	137	139
Support of Operation Testing	86	92	68	68
Program-wide Activities	58	58	72	69
Army Test Tech & Sust Instr	36	41	55	60
Surviv/Lethal	35	35	39	42
Dod High Energy Laser Test Facility	22	17	18	18
Concept Experimentation	31	24	26	27
Army Evaluation Center	30	38	57	57
Other	<u>324</u>	<u>338</u>	<u>152</u>	<u>154</u>
Subtotal	928	950	860	873
BA 7 Operational Systems Development				
Cbt Vehicles Improvement Prgm	160	83	24	16
Horizontal Battlefield Digitization/FBCB2	86	94	67	39
Missile/Air Defense PIP	13	42	44	32
MLRS PIP	102	95	85	111
SATCOM Ground Environment	43	69	87	65
JLENS	31	29	58	56
AFATDS	36	45	29	23
Maneuver Control	40	42	40	18
Aircraft Mods/PIPs	156	211	191	171
Distributed Common Ground Sys (JMIP)	72	45	32	42
Tactical Unmanned Aerial Vehicles	35	67	60	67
Global Combat Support System	79	49	59	65
Other	<u>243</u>	<u>202</u>	<u>173</u>	<u>196</u>
Subtotal	1,096	1,073	950	900
TOTAL*	7,018	7,535	9,123	9,539

*Totals may not add due to rounding

Chemical Demilitarization Program



The Chemical Demilitarization Program continues to progress towards meeting the Chemical Weapons Convention Treaty destruction milestones (the 20 percent destruction by April 2002 was met in July 2001) while emphasizing safety and health. The Program has safely destroyed approximately 25.6% of the original stockpile.

The \$1.65 billion in CAMD,A includes operations and maintenance (\$1.199 billion); research and development (\$252 million); procurement (\$79 million) and construction (\$120 million).

Significant efforts funded in the budget request include complete closure activities at the Johnston Atoll Facility and disposal operations at six locations (Tooele, Utah; Anniston, Alabama; Umatilla, Oregon; Pine Bluff, Arkansas; Aberdeen, Maryland; and Newport, Indiana) as well as design, permitting and construction activities for alternative technology pilot plants at Pueblo, Colorado and Lexington, Kentucky.

The budget request also supports the continued activities of the Non-Stockpile Chemical Materiel Project and the Chemical Stockpile Emergency Preparedness Program.

Chemical Demilitarization Program Funding Summary (\$M)

Appropriation	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
Operation and Maintenance	748	947	1,199	1,032
Research and Development	202	294	252	312
Procurement	164	207	79	31
Construction	0	0	120	82
CAMD,A TOTAL*	1,115	1,449	1,650	1,457

*Totals may not add due to rounding



The Active Army Military Construction budget is focused on providing facilities that will upgrade the quality of life of soldiers and families, improve readiness, and support the Army Transformation. New facilities include modern barracks, training ranges, deployment facilities, and physical fitness training centers.

Military Construction, Army (MILCON)

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
Operation & Training	391	371	432	645
Maintenance & Production	222	50	90	170
Research & Development	63	16	5	33
Supply & Administration	92	22	1	81
Troop Housing/Community Support	758	857	844	802
Utilities/Real Estate	127	212	21	96
General Reduction/ Rescission	-69	-34	0	0
Minor Construction	20	27	20	20
Planning & Design	164	163	123	149
Total*	1,768	1,684	1,536	1,996
By Region/Program (\$M)				
United States	1,393	1,173	1,079	1,399
Korea	122	151	105	162
Kwajalein Atoll	11	0	9	0
Europe	123	195	200	247
Japan	4	0	0	0
Puerto Rico	0	0	0	19
Qatar	0	9	0	0
General Reduction/ Rescission	-69	-34	0	0
Minor Construction	20	27	20	20
Planning & Design	164	163	123	149
Total*	1,768	1,684	1,536	1,996
*Totals may not add due to rounding				



Military Construction, Army National Guard

The Army National Guard military construction budget continues the goal of providing state-of-the-art, community-based installations and training sites that facilitate communications, operations, training, and equipment sustainment from which to station, sustain, and deploy the force. The program focuses on six investment areas: ranges, training facilities, maintenance support shops, readiness centers, minor construction, and planning and design. These projects are mission-focused and are centered on the quality of life of our soldiers.

Army National Guard Military Construction (by Facility Categories \$M)

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
Operation and Training	182	110	96	113
Maintenance & Production	172	18	44	104
Administrative	0	48	0	0
Infrastructure	0	20	0	14
Minor Construction	16	14	1	2
Planning & Design	36	32	27	33
Recission	<u>-5</u>	<u>-1</u>	<u>0</u>	<u>0</u>
Total	401	241	168	266



Military Construction, Army Reserve

The Army Reserve budget provides essential military construction resources to address its highest priorities: the critical needs of Force Support package units; the worst cases of facility deterioration; modernization of the total facilities inventory; and careful management of Army Reserve-operated installations. The program essence is straightforward: provide essential facilities to improve readiness and quality of life; preserve and enhance the Army's image across America; and conserve and protect the facilities' resources for which the Army Reserve is responsible.

Army Reserve Military Construction (by Facility Categories \$M)

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
Operation and Trg	125	69	42	80
Maintenance	31	19	15	5
Minor Construction	3	3	3	3
Planning & Design	8	10	8	11
Rescission	-2	0	0	0
Total	165	101	68	99



Army Family Housing (AFH)

Army Family Housing Budget (\$M)

	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
New /Replace Construction	80	27	127	356
Improvement	71	130	79	323
Planning & Design	11	16	34	30
Privatization Investment**	<u>0</u>	<u>0</u>	<u>119</u>	<u>139</u>
Subtotal AFH Construction	163	173	359	848
Operation & Utilities	375	390	346	281
Maintenance	503	482	432	390
Leasing	179	213	234	244
Privatization	20	21	30	29
Foreign Currency	20	0	0	0
Subtotal AFH Operations	1,097	1,106	1,043	944
Total AFH	1,260	1,279	1,402	1,792

*Totals may not add due to rounding

**FY02 \$143M and FY03 \$107M transferred to DoD Privatization Account

The Fiscal Year 2004 Army Family Housing budget supports soldier quality of life with funding for over 120,000 military family housing units worldwide.

Army Family Housing New Construction

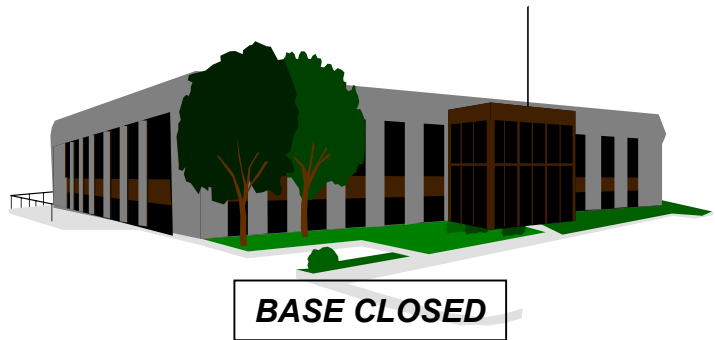
	Units	(\$M)
FY02		
Fort Wainwright, AL	32	11.9
Fort Huachuca, AZ	72	10.7
Fort Leavenworth, KS	84	19.8
Fort Bliss, TX	76	13.8
Fort Sam Houston, TX	70	11.1
Camp Humphreys, KR	54	12.7
	388	79.9
FY03		
Fort Wainwright, AK	38	17.5
Yuma Proving Ground, AZ	33	6.1
Yongsan, KR	10	3.1
	82	26.7
FY04		
Fort Wainwright, AK	100	44.0
Fort Huachuca, AZ	160	27.0
Fort Knox, KY	178	41.0
White Sand M. Range, NM	58	14.6
	496	126.6
FY05		
Fort Richardson, AK	106	40.0
Fort Wainwright, AK	232	102.0
Fort Wainwright, AK	100	37.0
Pine Bluff Arsenal, AR	10	2.5
Fort Huachuca, AZ	205	39.0
Yuma, AZ	81	15.0
Stuttgart, GE	96	16.0
Camp Carroll, KR	67	25.0
Camp Walker, KR	102	42.0
Fort Monmouth, NJ	68	12.0
White Sands M. Range, NM	77	19.0
Fort Sill, OK	40	6.5
	1,184	356.0



Army Family Housing Privatization Program

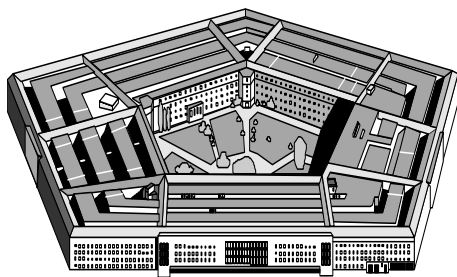
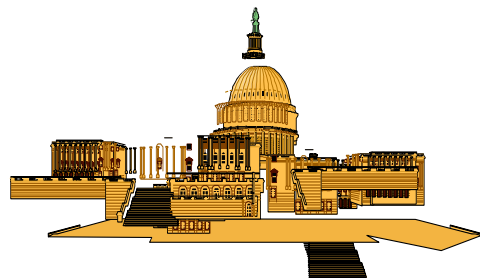
	Units Planned
FY02	
Fort Lewis, WA	3,982
Fort Meade, MD	3,170
Fort Bragg, NC	5,395
Fort Campbell, KY	4,946
Fort Stewart, GA	3,816
Presidio of Monterey, CA	1,676
Fort Irwin, CA	3,052
Fort Hamilton, NY	228
Picatinny Arsenal, NJ	71
Walter Reed Army Med Ctr, DC	877
Fort Detrick, MD	354
	27,567
 FY03	
Fort Polk, LA	3,821
Fort Belvoir, VA	3,041
Ft Eustis, VA	1,124
Ft Shafter - Schfield Brks, HI	7,350
Fort Leonard Wood, MO	2,242
	17,578
 FY04	
Fort Sam Houston, TX	1,470
Fort Bliss, TX	3,611
Fort Drum, NY	3,516
Carlisle Barracks, PA	277
	8,874
 FY05	
Ft Benning, GA	4,055
Fort Rucker, AL	1,516
Fort Gordon, GA	872
Fort Knox, KY	2,988
Fort Leavenworth, KS	1,583
Redstone Arsenal, AL	462
	11,476

Base Realignment & Closure (BRAC)



Closing military facilities permits us to invest in the forces and bases we keep to ensure their readiness and effectiveness. Closed installations are returned to the public or private sector where they contribute to the nation in new ways.

Congress enacted Defense Base Realignment and Closure (BRAC) Acts of 1988 (Public Law 100-526) and 1990 (Public Law 101-510), as amended, to reduce the number of military installations in the United States.



Closing and realigning Army installations has been a major part of the past decade's reshaping effort. As of 13 July 2001, closures (112) and realignments (27) of all four rounds of BRAC were complete. The FY2002 National Defense Authorization Act authorized one additional round of base closings, to commence during FY2005.

Army BRAC Summary

Costs and Savings					
	BRAC 88	BRAC 91	BRAC 93	BRAC 95	TOTAL
Military Construction	577,395	558,830	91,222	510,634	1,738,081
Family Housing Construction	-	-	-	2,575	2,575
Family Housing Operations	541	1,357	-	665	2,563
Environment	541,108	451,316	87,147	1,392,855	2,462,326
Operations and Maintenance	185,078	283,689	91,774	578,497	1,139,038
Military Personnel	-	-	-	-	-
Other	38,197	73,333	14,809	25,110	151,449
Total One Time Costs	1,342,319	1,368,525	284,952	2,500,237	5,496,033
Homeowners Assistance Program	-	-	-	7,144	7,144
Financing Entry	-	-	-	(14,484)	(14,484)
Revenue (Land Sales)	(65,713)	(22,592)	(798)	(61,785)	(150,888)
Appropriation Request	1,276,606	1,345,933	284,154	2,431,112	5,337,805
Funding from Outside Account	43,023	106,756	26,080	62,098	237,957
Savings	(721,011)	(1,181,201)	(206,892)	(978,891)	(3,087,995)
Net Implementation Costs	598,618	271,488	103,342	1,514,319	2,487,767

- **The Army is now saving more money than it's spending on BRAC.**
- **Closing and realigning bases saves money that otherwise goes to unneeded overhead.**
- **These savings permit the Army to invest in remaining forces and infrastructure.**
- **We are dedicated to helping local communities realize rapid re-use of closed bases.**

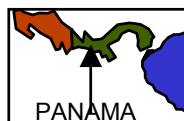
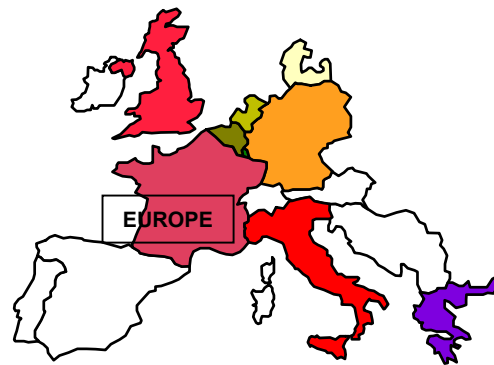
OVERSEAS BRAC

HIGHLIGHTS

- Since 1990 the Army has executed an aggressive overseas closure program.
- Announced closure of 685 overseas installations.
- Majority are in Europe.
- European closures are comparable to closing 12 of our largest installations combined!

Overseas Base Closures:

BELGIUM	3
FRANCE	21
GERMANY	591
GREECE	4
ITALY	4
NETHERLANDS	7
UNITED KINGDOM	5
TURKEY	6
KOREA	31
PANAMA	<u>13</u>
TOTAL	685



Special Interest Items

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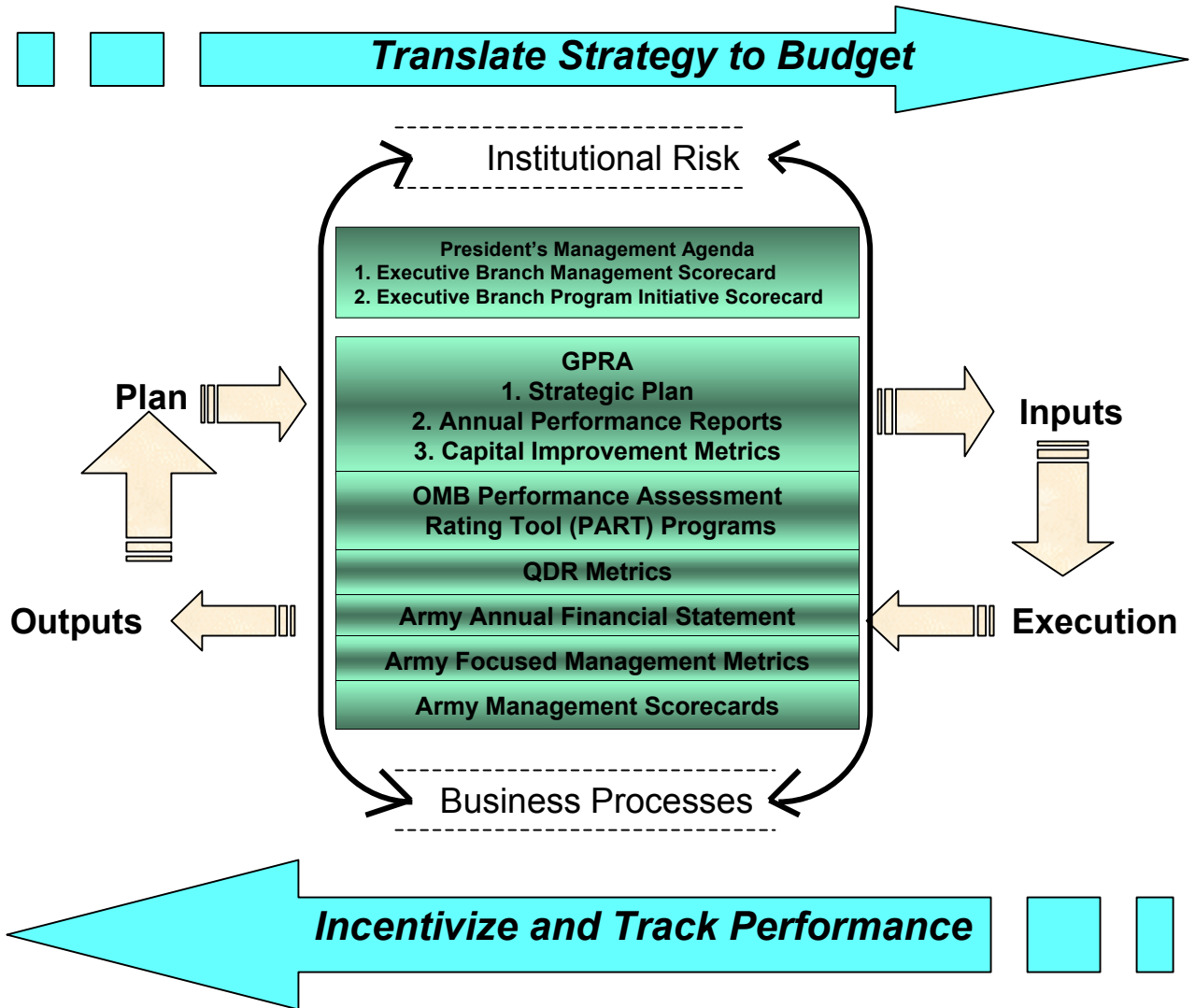
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Army Performance Measurement

The Army staff has begun to rely on business performance measurement much like tactical units have done for years at the nation's combat training centers. The Department of the Army uses performance measures to synchronize its strategic plans and mission objectives with the national military strategy. While building the Army Budget, the Department of the Army uses performance measurement to monitor its compliance with Department of Defense (DoD) guidance.

How Performance Measures Relate To The Army Budget Process

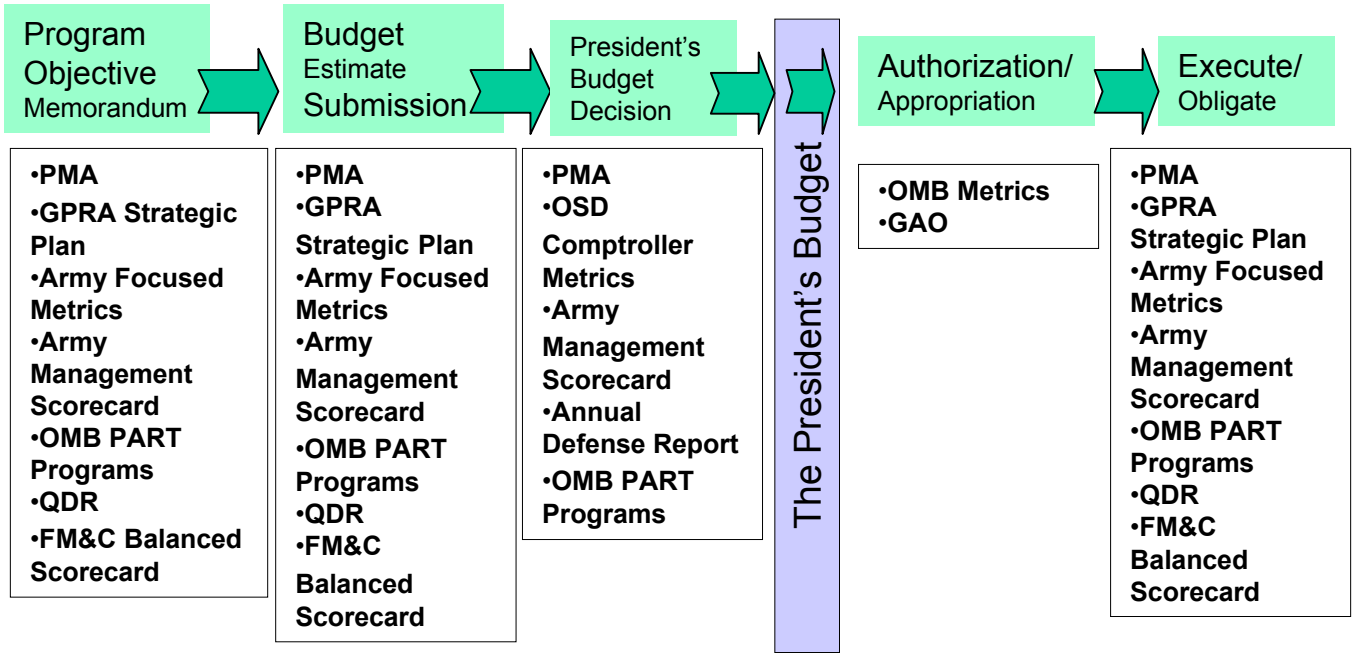


The Army's financial planners are focusing on creating a cost culture to ensure we get the most out of every dollar. The foundation this cost culture is a solid performance measurement system. Integrating performance measures into any organization's business processes is a non-linear process. Our budget process is tailored by the amount of risk we are willing to accept to ensure important bills are paid. Decisions are based on the various performance measurement tools available inside the Department of Defense. These tools include the President's Management Agenda (PMA), the Government Performance and Results Act (GPRA) of 1993, the Office of Management and Budget's (OMB) Performance Assessment and Rating Tool (PART) programs, the Quadrennial Defense Review (QDR), the Army's Annual Financial Statement, and Management Metrics and associated Balanced Scorecards.

Performance Measurement (Cont'd)

The Army aligns its metric activity around the strategy and performance measures by examining each step in the process. This establishes a relationship between the plan, inputs, execution, and outputs using performance measures.

How We Integrate Performance Measures Into The Army Budget Process



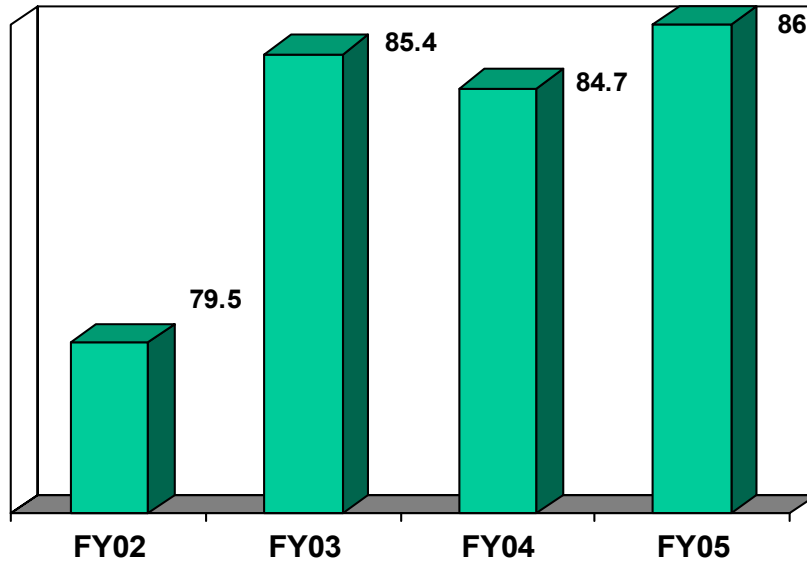
Strategy → Investment → Execution → Results

Using the process of moving from the strategy phase, investing, executing the budget, and evaluating outcomes and results, the Army integrates its performance measures throughout the budget process.

The Army's pragmatic approach to performance measurement has begun to pay-off across the board. The most recent release of the President's Management Agenda shows DoD is improving in all the measured areas. The Army will meet the Office of Management and Budget (OMB) requirement to measure 20 percent of the items in the DoD Budget in FY04 and an additional 20 percent each fiscal year until all Army programs include performance measures in the budget in FY08. The FY04 programs will include those programs selected for a performance measures in the FY03 budget: Chemical Demilitarization; Army Family Housing; Facilities Sustainment, Restoration, Modernization, and Demolition; and the Energy Conservation Improvement Program.

Transforming America's defense for the 21st century will require a long-standing commitment from our country and its leaders. The various performance measures and associated metrics, will assist us in achieving our goal. Army transformation is not a goal for tomorrow, but an endeavor embraced in earnest today.

Central Funding and Fielding of Organizational Clothing & Individual Equipment (OCIE) (\$M)



Army's Soldier Modernization Goal: Ensure that all soldiers are outfitted with the latest equipment that will enhance their capabilities for:

- Lethality
- Survivability
- Mobility
- Sustainment
- Situational Awareness/Command and Control

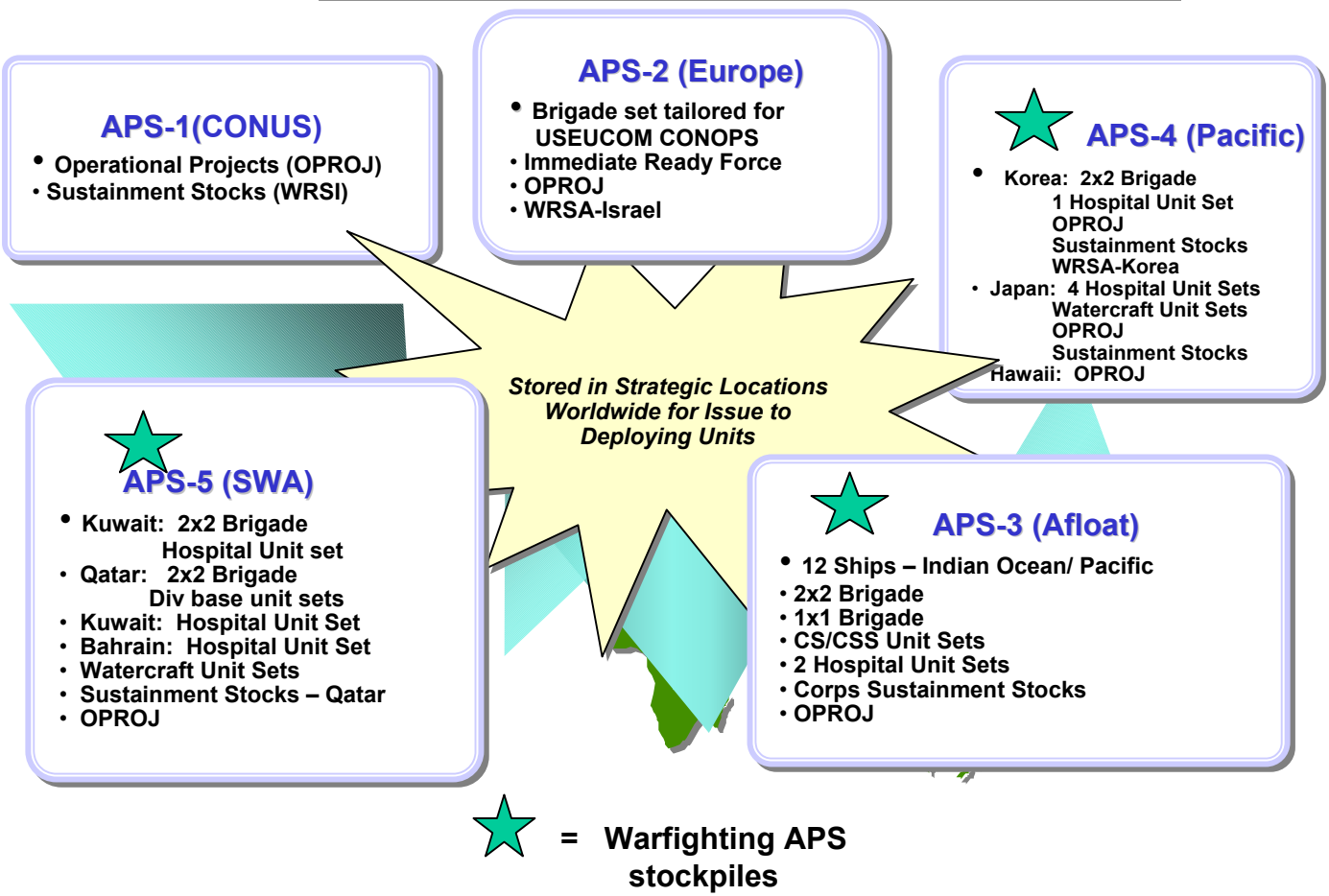
Army's Soldier Modernization Objective: No soldier will go into harm's way without proper individual equipment.

Items programmed for procurement in FY 04 include:

- Interceptor Body Armor Vests and Plates
- Body Armor Set Individual Countermine
- Modular Lightweight Load-carrying Equipment
- Concealable Body Armor Vest and Plates
- Improved Combat Shelter
- NBC Hydration System



Army Prepositioned Stocks (APS) Where are They?



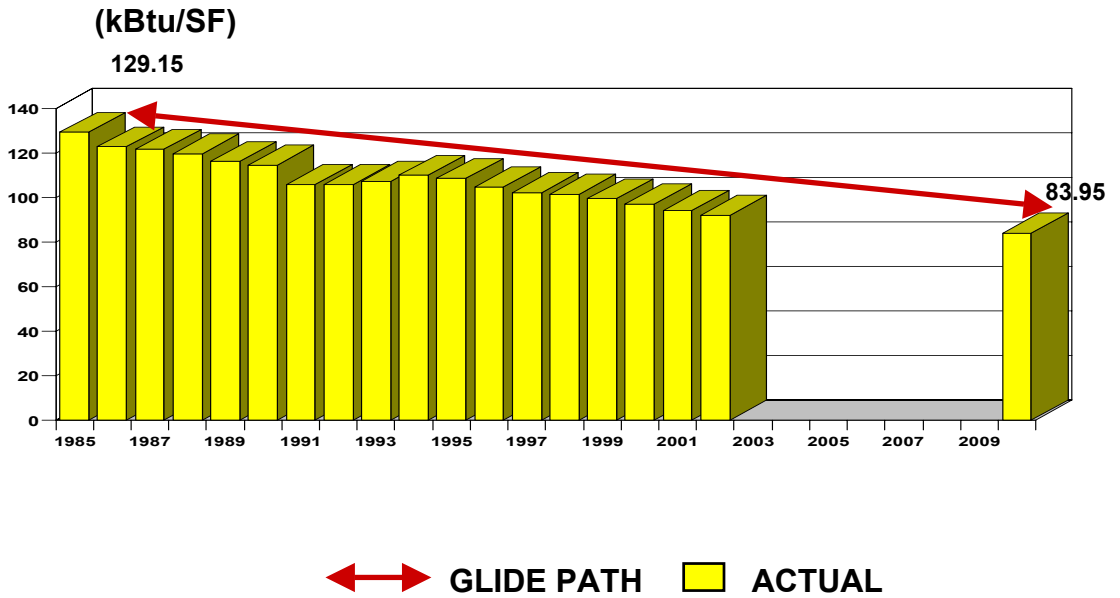
War Reserve

War Reserve
Secondary Items
Sustain Combat Power

- SC-I (food)
- SC-II (clothing)
- SC-III (pkg POL)
- SC-IV (barrier construction)
- SC-VIII (medical)
- SC-IX (repair parts)

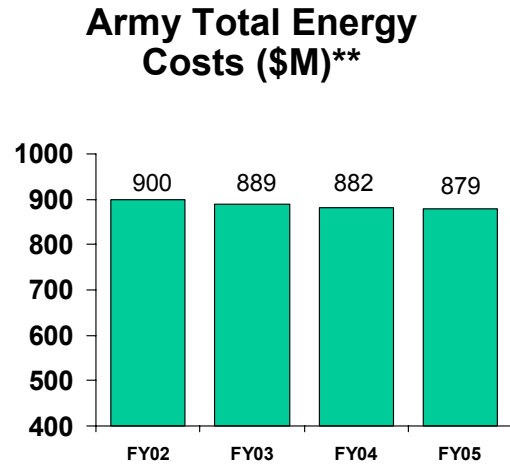
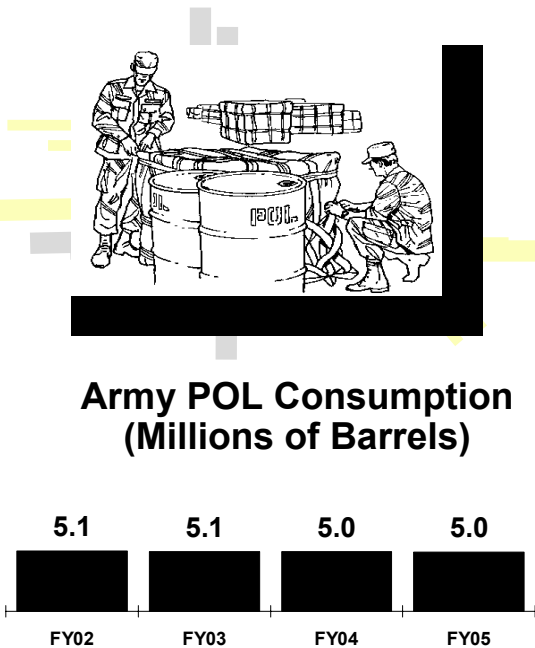
■	TOTAL REQUIREMENT	\$6.5B
	LESS INDUSTRIAL BASE AND PEACETIME OFFSETS	\$1.9B
	NET REQUIREMENT	\$4.6B
■	TOTAL WR ON-HAND	\$2.4B
	SHORTFALL	\$2.2B
■	SHORTFALL GOING INTO FY05-09 POM	\$1.1B

ARMY FACILITY ENERGY CONSUMPTION FY 1985 - 2010



Source: Army Energy Office

Energy Consumption
81.7 TBtus



This is an estimate. Decrease in energy costs is based on expected energy reductions.
 **Total energy costs include Facility, Industrial and Mobility fuels

DOD Defense Working Capital Fund Activities

Supply Management *
 Depot Maintenance*
 Ordnance*
 Information Services*
 Commissary Operations
 Printing & Publications
 Transportation
 Financial Operations
 Distribution Depots
 Research & Development (Navy)
 Base Support (Navy)
 Industrial Plant Equipment Services
 Defense Reutilization & Marketing Service
 Technical Information
 Logistics Support Activity

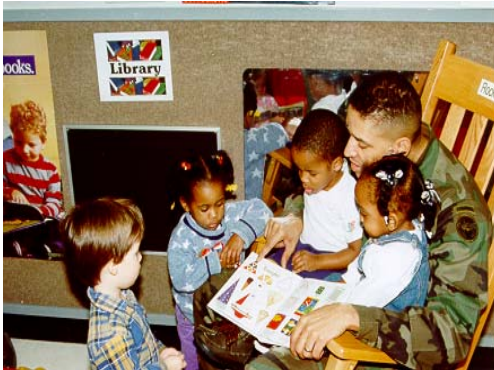
Overview of Defense Working Capital Fund, Army Activity Groups FY04 (\$M)				
ACTIVITY GROUP	COSTS	REVENUES	CIV ES	MIL ES
Supply Management	6,532	6,521	3,009	13
Depot Maintenance	1,815	1,858	11,139	21
Ordnance	673	601	5,583	17
Information Services**	0	0	0	0

*Army Activity Groups

**At the end of FY03, Information Services will be decapitalized from DWCF,A.

OTHER

Army Community/Soldier Support

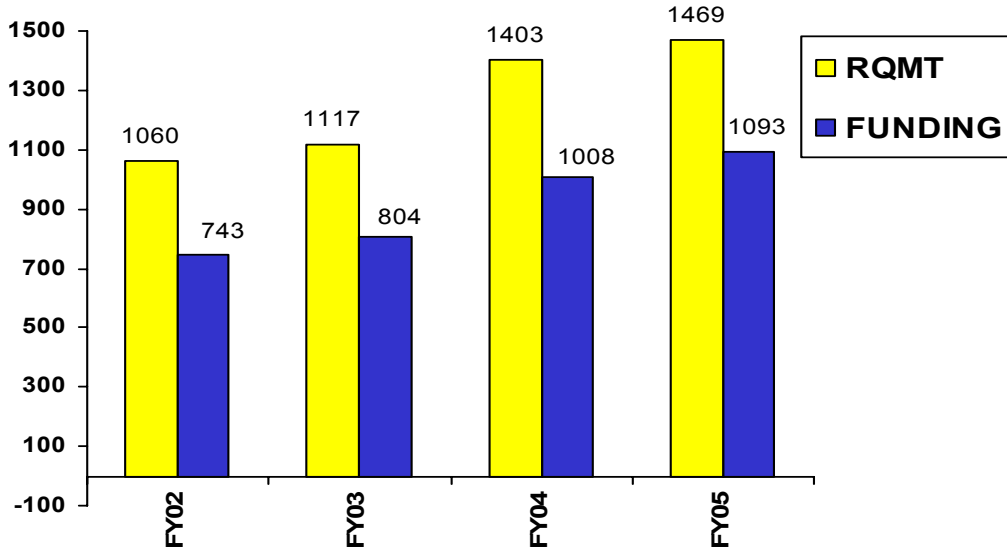


OMA (\$M)	<u>FY02</u>	<u>FY03</u>	<u>FY04</u>	<u>FY05</u>
Community/Soldier Support Base e.g., Libraries, Rec ctrs, Sports Programs	223	303	176	210
Army Community Services e.g., Info&Referral/Fam Mbr Employment, Exceptional Fam Mbr, Consumer Affairs/ Financial Planning, Relocation Assistance	55	56	58	75
Child Development Services e.g., Family & Ctr Based Care, Supplemental Options	146	154	145	165
Youth Services e.g., Youth Dev, Youth Physical Fitness & Sports, School Age Services	44	60	51	51
OMA Total	468	573	430	501
MCA (\$M)				
Phys Fit Trg Ctrs, Rec Ctr, Libraries(\$M)	56	10	29	0
Number of Projects	4	2	2	0
Child Development Centers (\$M)	23	11	0	0
Number of Projects	4	2	0	0
MCA Total	79	21	29	0

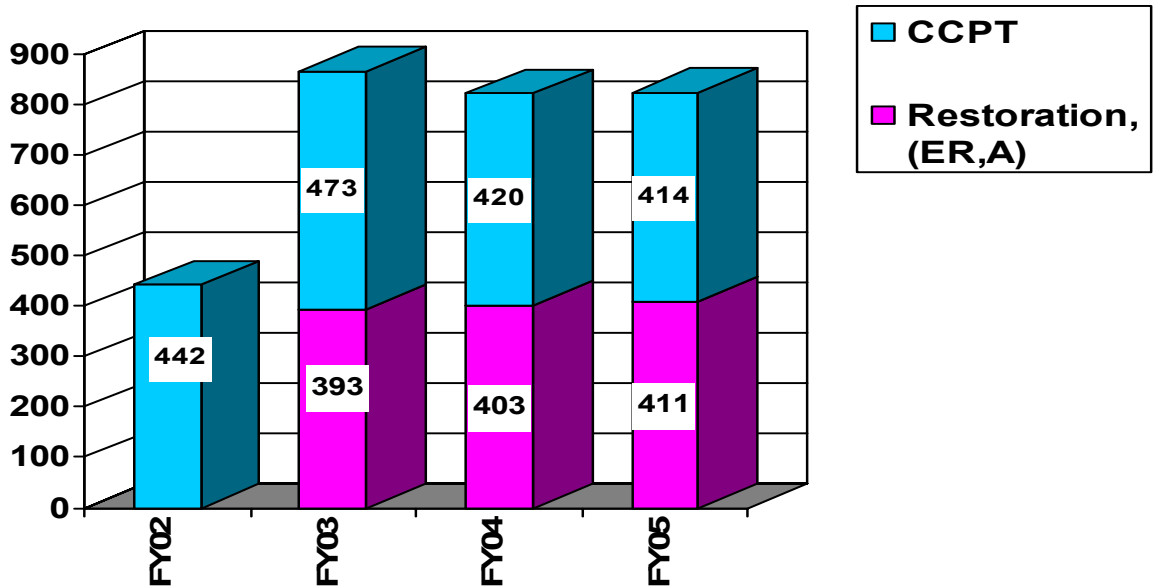


OTHER (Cont'd)

Depot Maintenance (\$M) OMA Only



Environmental Funding (\$M) All Appropriations



Environmental Restoration, Army (ERA) and Base Realignment and Closure Act Excludes Formerly Used Defense Sites

CCPT = Compliance/Conservation/Prevention/Technology Programs

Acronyms

ACRONYMS & DEFINITIONS

Acronyms and terms used throughout this booklet are defined below:

AA/Aaslt	Air Assault
AAF	Army Airfield
AAP	Army Ammunition Plant
ABN	Airborne
AC	Active Component
Acct	Account
Acq	Acquisition
ACFT	Aircraft Procurement, Army
ACR	Armored Cavalry Regiment
AD	Armored Division
Admin	Administration
ADPE	Advanced Data Processing Equipment
Adv	Advanced; also, Advertising
AFB	Air Force Base
AFH	Army Family Housing
AFHC	Army Family Housing Construction
AFHO	Army Family Housing Operations
AH-64	Apache Attack Helicopter
AGR	Active Guard and Reserve
AFATDS	Advanced Field Artillery Tactical Data System
AMC	Army Materiel Command; also Army Medical Center
AMMO	Ammunition Procurement, Army; also, Ammunition
AMT	Amount
ANG/ARNG	Air National Guard/Army National Guard
ANZUS	Australia, New Zealand, United States
APPN	Appropriation
ARL	Airborne Reconnaissance Low
Armor/Arm	Armored
ASAS	All Source Analysis System
ASL	Authorized Stockage List
ATACMS	Army Tactical Missile System
Aug	Augmentee
AUTH	Authorization
Auto	Automatic
A/V	Audio/Visual
AWCF	Army Working Capital Fund
AWR	Army War Reserve
AWRAP	Army War Reserves Automated Programs
BA	Budget Authority: The authority provided by law to enter into obligations which will result in immediate or future outlays of funds; also, Budget Activity

Acronyms (Cont'd)

BASOPS	Base Operations
BAT	Brilliant Anti-Armor Submunition
BDE	Brigade
BFVS	Bradley Fighting Vehicle System
BMAR	Backlog of Maintenance and Repair
BN	Battalion
BRAC	Base Realignment and Closure
C+ __	__days after the start of an operation
C-XX	Medium-Range Fixed Wing Aircraft
C2	Command and Control
C3	Command, Control and Communications
CATT	Combined Arms Tactical Trainer
CAV	Cavalry
CBT	Combat
CH-47	Chinook Cargo Helicopter
Chem-Demil	Chemical Demilitarization
CIV	Civilian
Cloth	Clothing
Cmd	Command
CMS	Contingency Mutual Support
Commo	Communications
Conc	Concepts
CONOPS	Contingency Operations
Constant Dollars	A dollar value adjusted for changes in prices, stated in terms of a base year.
Constr	Construction
CONUS	Continental United States
CONUSA	Continental U.S. Army
COSCOM	Corps Support Command
COSSI	Commercial Operations and Support Savings Initiative
CS	Combat Support
CSS	Combat Service Support
CSSCS	Combat Service Support Control System
CTC	Combat Training Center
Ctr	Center
Ctrl	Control
Current Dollars	The dollar value of a good or service in terms of prices current at the time the good or service is sold.
DA	Department of the Army
DEF	Defense
Dem, Demo	Demonstration
DEM/VAL	Demonstration & Validation
Dev	Development
Diag	Diagnostic
Dist	Distribution
DIV	Division
DLRs	Depot Level Repairables
DM	Deutsche Mark--German unit of currency

Acronyms (Cont'd)

DoD/DOD	Department of Defense
DODD	Department of Defense Directive
DOS	Days of Supply
DRMS	Defense Reutilization and Marketing Service
DWCF	Defense Working Capital Fund
Ed	Education
EH-60	Quickfix - Signal Intercept and Emitter Location System
Elect	Electronic(s)
Eng	Engineering
ENL	Enlisted
Envir	Environmental
ERA	Environmental Restoration Army
Equip	Equipment
ES	End Strength
Eval	Evaluation
EW	Electronic Warfare
Expend	Expenditure(s)
FA	Facilitative Assistance; also, Field Artillery
FAASV	Field Artillery Ammunition Support Vehicle
FAASV PIP	Field Artillery Ammunition Support Vehicle, Product Improvement Program
Fam	Family
FANS	Friendly Allied Nations Support
Fin	Financial
Fit	Fitness
FMTV	Family of Medium Tactical Vehicles
FHTV	Family of Heavy Tactical Vehicles
FP	Force Package
FT	Fort; also Full Time
FY	Fiscal Year--a yearly accounting period that is not related to the calendar year. For example, the U.S. Government FY 2003 accounting period extends from 1 October 2002 to 30 September 2003.
GPRA	Government Performance and Results Act
GS	General Schedule
GVPBAR	Ground Vehicle Propulsion Basic and Applied Research, Warren, Michigan
HDL	Harry Diamond Laboratories
HIV	Human Immunodeficiency Virus
HMMWV	High Mobility Multipurpose Wheeled Vehicle
HQDA	Headquarters, Department of the Army
HQ	Headquarters
IAW	In Accordance With
ID	Infantry Division; also, Identification
ID(L)	Infantry Division(Light)
ID(M)	Mechanized
IMA	Individual Mobilization Augmentee

Acronyms (Cont'd)

Implement	Implementation
Improv	Improvement
Incl	Includes, Including
ING	Inactive National Guard Institute
Intel	Intelligence
IRR	Individual Ready Reserve
JAVELIN	AAWS-M, Anti-Armor Weapon System--Medium
JCS	Joint Chiefs of Staff
JLENS	Joint Land Attack Cruise Missile Defense JRTC
Training	Center, Ft. Polk, LA
JTAGS	Joint Tactical Ground Station
KBtu	Thousands of British Thermal Units
LCR	Light Cavalry Regiment
LOG	Logistics
LOGCAP	Logistics Civil Augmentation Program
LT	Light
M&R	Maintenance and Repair
MAINT	Maintenance
MANTECH	Manufacturing Technology
Mbr	Member
MCA	Military Construction, Army
MCAR	Military Construction, Army Reserve
MCNG	Military Construction, Army National Guard
Meas	Measurement
Mech	Mechanized
Med	Medical, Medicine
MGMT	Management
MIL	Military
MILCON	Military Construction
MILPERS	Military Personnel
MIL TECH	Military Technician
Misc	Miscellaneous
MITA	Military Implementing Technical Agreement
MLRS	Multiple Launch Rocket System
MM	Millimeter
MOB	Mobilization
MODs	Modifications
MOT	Military Ocean Terminal
MPA	Military Personnel, Army
MR	Missile Range
MSE	Mobile Subscriber Equipment
MSL	Missile
MSLS	Missile Procurement, Army
MTW	Major Theater War
MYP	Multiyear Procurement
NASA	National Aeronautics and Space Administration
NATO	North Atlantic Treaty Organization

Acronyms (Cont'd)

NBC	Nuclear, Biological and Chemical
NBPRP	National Board for the Promotion of Rifle Practice
NFIP	National Foreign Intelligence Program
NG	National Guard
NGPA	National Guard Personnel, Army
NIMA	National Imagery and Mapping Agency
NTC	National Training Center, Ft. Irwin, CA
NTV	Non-Tactical Vehicle
Obligations	Amounts or orders placed, contracts awarded, services rendered, or other commitments registered in official accounting records during a given period.
OCAR	Office of the Chief, Army Reserve
OCE	Organization Clothing and Equipment
OCIE	Organizational Clothing and Individual Equipment
OCONUS	Outside Continental United States (includes Alaska and Hawaii)
ODCSLOG	Office of the Deputy Chief of Staff, Army, for Logistics
ODS	Operation DESERT STORM
OMA	Operations and Maintenance, Army
OMAR	Operations and Maintenance, Army Reserve
OMNG	Operations and Maintenance, Army National Guard
OPA	Other Procurement, Army
OPROJS	Operational Projects
Ops	Operations
OPTEMPO	Operating Tempo
OSD	Office of the Secretary of Defense
OTSG	Office of The Surgeon General
Outlays	Checks issued, interest accrued on the public debt, and other payments, net of refunds and reimbursements.
O&M	Operations and Maintenance
PBD	Program Budget Decision
PCS	Permanent Change of Station
PERS	Personnel
Phys	Physical
PIP	Product Improvement Program
PL	Public Law
PLL	Prescribed Load List
Plng	Planning
PLS	Palletized Load System
POL	Petroleum, Oil and Lubricants
POMCUS	Prepositioning of Materiel Configured to Unit Sets
Prep	Preparedness
Prgm	Program
Proc	Procurement
Pubs	Publications
Pwr Proj	Power Projection

Acronyms (Cont'd)

PY	Prior Year--the fiscal year preceding the year in which the budget is currently being executed; the last completed fiscal year.
QTY	Quantity
RC	Reserve Component (USAR & ARNG)
RCAS	Reserve Component Automation System
RDA	Research, Development, and Acquisition (includes Procurement and RDTE)
RDTE	Research, Development, Test and Evaluation
Read. Enh.	Readiness Enhancement
Recon	Reconnaissance
Regt	Regiment
Req	Requirement
Res	Reserve; also, Research
RIO Pact	Inter-American Treaty of Reciprocal Defense
RO/RU	Roundout/Roundup
ROTC	Reserve Officers Training Corps
RPA	Reserve Personnel, Army
RPM	Real Property Maintenance
RPMA	Real Property Maintenance Activities
SADARM	Sense and Destroy Armor
SATCOM	Satellite Communications
SAW	Squad Automatic Weapon
SCAMP	Single Channel Anti-Jam Man Portable Terminal
SEP BDES	Separate Brigades
SF	Square Foot or Special Forces
SOCOM	Special Operations Command
Spec	Specialized
SPT/SUP	Support
Sup	Supply
Surv	Surveillance; also, Survivability, Survival
Svc	Service
Sys	System
TAP	The Army Plan
Tact	Tactical
TBtu	Trillions of British Thermal Units
Tech	Technology, Technological
TENCAP	Tactical Exploitation of National Capabilities
TIARA	Tactical Intelligence and Related Activities
TNG	Training
TOA	Total Obligational Authority--the sum of all direct budget authority granted (or requested) from the Congress in a given year, amounts authorized to be credited to a specific fund, and unobligated balances of budget authority from previous years which remain available for obligation
TOW	Tube-Launched, Optically-Sighted, Wire-Guided
Trans	Transport, Transportation
UH-60	Blackhawk helicopter
U.K.	United Kingdom

Acronyms (Cont'd)

USAR	U.S. Army Reserve
USARC	U.S. Army Reserve Command; also U.S. Army Reserve Center
USAREC	U.S. Army Recruiting Command
USAREUR	U.S. Army Europe
USARPAC	U.S. Army Pacific
USDB	U.S. Disciplinary Barracks
USPACOM	United States Pacific Command
Veh	Vehicle
WG	Wage Grade
WHNS	Wartime Host Nation Support
WON	Won--South Korean unit of currency
WRAP	Warfighter Rapid Acquisition Program
WRSA	War Reserve Support for Allies
WRSI	War Reserve Secondary Items
WTCV	Weapons and Tracked Combat Vehicles
YEN	Yen--Japanese unit of currency
\$B	Billions of Dollars
\$M	Millions of Dollars